

GRANT ADMINISTRATION & COMPLIANCE MANUAL

SEPTEMBER 2024

Katahdin Regional Airport, Town of Millinocket, ME 2024

WWW.NBRC.GOV

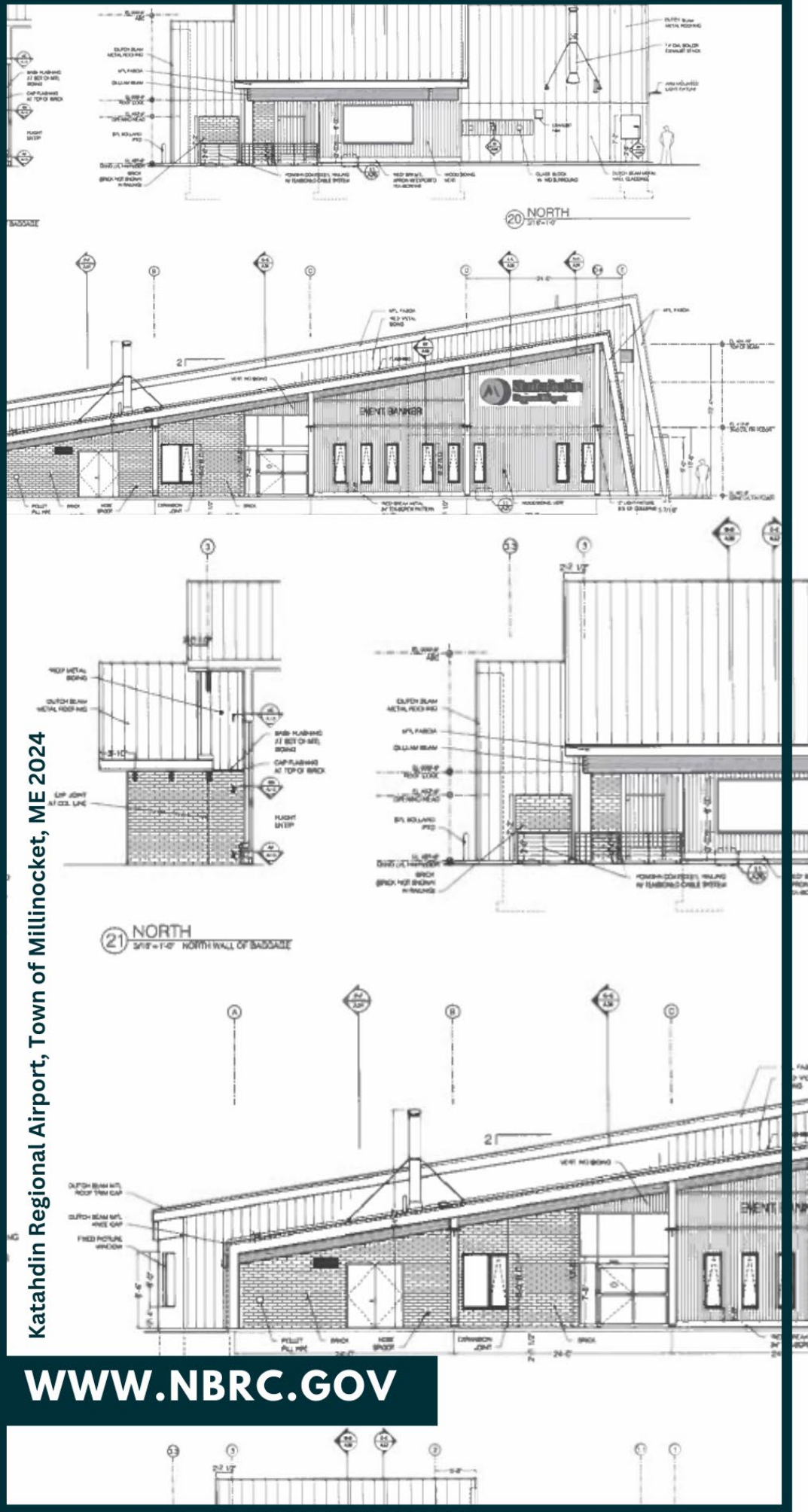


Table of Contents

<i>Northern Border Regional Commission</i>	4
Overview	4
NBRC Grant Programs	5
<i>Local Development District</i>	6
Overview of LDDs	6
LDD Contracts with Grantee	7
Scope of LDD Contract	8
<i>Award Process and Project Initiation</i>	9
Timing of Awards and Project Initiation	9
Notice of Award	10
Obligation of Federal Funds	10
Local Development District (LDD) Contract	11
Grant Agreement	11
National Environmental Protection Act (NEPA)	14
Partial Notice to Proceed	16
Full Notice to Proceed	17
Securing Match/Cost Share	18
<i>Procurement</i>	20
Code of Conduct	22
Solicitation	22
Competition	22
Small/Minority/Women Businesses, Veteran-owned Businesses, Labor surplus area firms	23
Bonding	23
Methods of Purchasing	24
Micro-purchases	24
Simplified Acquisition Procedures	24
Competitive Sealed Bids	25
Competitive Proposals	26
Noncompetitive Proposals/Sole Source	26
Contract Award	27
Contract Administration	27

Project Signage	27
Property	27
Types of Property.....	28
Equipment	28
Real Property.....	29
Reporting	31
Annual Financial Reports: SF-425.....	33
Closeout Reporting	33
Reimbursements	34
Requests for Reimbursements.....	34
Timing of Reimbursements.....	35
Completing the SF270	37
How long does it take to receive funds?.....	39
Changes in a Project.....	39
Types of Changes:	40
Change in Authorized Official	40
Budget and/or Scope Modifications.....	41
Performance Period	42
Other Project Changes	43
Project Oversight	43
Enforcement of Compliance	45
Monitoring	46
Site Visits.....	46
Records Retention and Access	46
Dispute and Appeals	47
NBRC Contact Information	47
Place of Record	47
Website.....	47
Contacts	47
Appendix A: Projects Funded Through NBRC-USDA Partnership	50
Appendix B: Glossary of Terms.....	52
Appendix C: Resources, Forms, and Templates	58
Appendix D – Community Site Visit Protocols	59

Northern Border Regional Commission

Overview

Northern Border Regional Commission (NBRC) is one of six Federal-State partnerships created to improve the economic vitality of a region sharing common attributes. Authorized by Congress in 2008 (PUB.L. 110–246, Sec. 14217) and first appropriated funds by Congress in 2010, NBRC was reauthorized in the 2014 Farm Bill and again in 2018.

The NBRC is a partnership between the federal government and the states of **New York, Vermont, New Hampshire, and Maine**. NBRC targets resources to promote economic growth strategies and projects within its member states. The Commission is composed of a Federal Co-Chair appointed by the President and confirmed by the United States Senate, and the Governors of each state. The Governors are represented on the NBRC by their chosen alternate. The decision-making process of the Commission is comprised of these five voting members. Each State also has a State Program Manager, who serves as the primary points of contact for entities interested in NBRC funding.

By investing in projects that address shared regional challenges and common opportunities, the NBRC plays a critical role in helping rural communities retool their economies for the future. The Northern Border region is poised for economic revitalization if it can modernize its infrastructure, invest in business and workforce development, and build its capacity for community economic development. The NBRC is uniquely positioned to make these pivotal improvements possible.

By statute ([40 U.S.C. §15702](#)), the NBRC is required to annually assess the level of economic and demographic distress in its service area. The resulting designations reflect whether the NBRC can provide grants within a county.

Only projects within the NBRC’s service area are eligible for funding under [40 U.S.C. §15733](#).

Counties are designated per the categories below:

Distressed: Eligible for **80%** funding and require a 20% match

Transitional: Eligible for **50%** funding and require a 50% match

Attainment: Ineligible for funding, unless it is determined that a specific municipality within the county is distressed (Isolated Area of Distress), or the project has a greater effect on distressed and transitional counties. For a project not located in an Isolated Area of Distress, a Significant Benefit Waiver is required. The waiver must be approved by the governing body of NBRC for the project to be eligible to apply for funding.

Additional information can be found in the *NBRC annual Economic & Demographic Research* report found on our website at www.nbrc.gov

NBRC Grant Programs

This manual is applicable to the following Northern Border Regional Commission programs. Where there are discrepancies or differences, those will be noted or specifically called out for the various programs.

Catalyst

The Catalyst Program is designed to stimulate economic growth and inspire partnerships that improve rural economic vitality across the four-state NBRC region. Catalyst Program investments support a wide variety of economic development projects that include but are not limited to infrastructure, workforce development, outdoor recreation, and childcare. Funding for this program comes from the Commission's core appropriations and the Bipartisan Infrastructure Law.

- **Economic Development Administration (EDA) Collaboration Grant:**
Funded under the Catalyst program, beginning in 2019, Congress directed the EDA to collaborate with the NBRC to fund projects aligned with the economic development objectives of both Agencies. The unique partnership between the NBRC and EDA has extended the ability of both Agencies to fund economic development projects in the NBRC region.
- **United States Department of Agriculture (USDA) Collaboration Grant:**
Funded under the Catalyst program, beginning in 2019, Congress directed the USDA to collaborate with NBRC to fund projects aligned with the economic development objectives of both Agencies. The unique partnership between the NBRC and USDA has extended the ability of both Agencies to fund economic development projects in the NBRC region.

Forest Economy Program (FEP)

The Forest Economy Program supports the forest-based economy, and the industry's evolution to include new technologies and viable business models across the four-state NBRC region. Priorities include investment in the development and commercialization of technologies that create and grow needed markets for low-grade forest harvest residuals, workforce recruitment, development, and training to increase job placement across the forest product continuum, sustaining and growing existing forest industry businesses and operations, such as through technical assistance, Aiding in the revitalization of rural communities through the diversified use of northern border forests for economic activity to include wood products and advanced materials manufacturing, as well as for other economic activity that utilizes northern border forests sustainably for the production of wood products and advanced materials manufacturing, and Leveraging new or existing partnerships that positively impact either a portion or all of the NBRC region, and/or have the potential to do so.

Timber for Transit (T4T)

The Timber for Transit Program is designed to advance the use of domestic forest products in transportation infrastructure projects across Maine, New Hampshire, New York, and Vermont to showcase the capabilities of wood in these applications. Highly competitive projects will demonstrate and widely promote the utility of high value forest products (e.g. glued laminated timber, cross laminated timber, composite materials, etc.) in transportation infrastructure and commit to enhancing climate resilience in rural communities.

Local Development District

Overview of LDDs

The NBRC Federal-State partnership is aided by a group of regional organizations called Local Development Districts (LDDs) that assist the NBRC in its outreach activities and administer NBRC investments for grantees. LDDs provide feedback to the Commission on its current programs and assist in identifying future areas of focus for the Commission. LDDs are either an already existing federally designated Economic Development District, as certified by the US Economic Development Administration, or an organization similar in nature to a regional planning commission or regional development commission.

LDDs are knowledgeable about other Federal and State programs that help fund economic and community development projects. They are also aware of local concerns, as most engage in regional economic development planning to varying degrees. All are certified by the NBRC as being proficient in administering Commission funds for grantees.

LDDs are compensated for their administrative work, through a reimbursement process, based on the formula of 2% of the NBRC award. LDD grant administration costs are an eligible NBRC cost for an amount not to exceed the formula. LDD grant administration costs must be reflected as a line item within the budget (SF424cbw) submitted for the project.

If grant administration assistance is needed, beyond the total available under the formula, those must be paid for with matching funds. If a grantee wants to utilize their LDD for project management, that is an allowable project cost, but one that is outside the scope of the LDD contract. Project management costs are not eligible to be sole sourced, so the entity must follow their normal procurement process and those costs would also need to be reflected in the project budget as a line item separate from grant administration.

Benefits of a Local Development District

- Regional collaboration and partnership with other LDDs and a Federal Agency.

- Opportunity to assist NBRC in developing future programs that benefit the region.
- LDDs will be the designated grant administrators for the NBRC Catalyst investments awarded within their region.

Federal legislation states that the Northern Border Regional Commission, “shall enhance the capacity of, and provide support for, local development districts (LDD) in its region.” It outlines obligations that LDDs have once they are designated.:

- “Operate as a lead organization serving multi-county areas in the region at the local level”; and,
- “Assist the Commission in outreach activities for local governments, community development groups, the business community, and the public”; and,
- “Serve as a liaison between State and local governments, nonprofit organizations, educational institutions, the business community, and citizens”; and,
- “Assist those described above to identify, assess, and facilitate projects and programs to promote economic development of the region.”
- LDDs shall attend both quarterly and annual training sessions provided by NBRC staff.

LDD Contracts with Grantee

All **Catalyst** grantees are required to contract with a Local Development District (LDD) unless they are a state agency **or have requested and been granted an LDD waiver from the Northern Border Regional Commission prior to the submission of the Catalyst application.**

Documentation of the grant administration contract must be provided to NBRC as part of the documentation required to receive a Partial or Full Notice to Proceed.

FEP and **Timber for Transit** funded projects do not require a LDD to be utilized for grant administration. If grant administration assistance is needed, use of a LDD is required. As noted above, an executed LDD contract must be on file at NBRC, prior to the issuance of a Notice to Proceed. NBRC reserves the right to require a FEP or Timber for Transit project to contract with a LDD if it is determined the entity does not have the experience and/or capacity to self-administer their NBRC award.

LDD grant administration is a NBRC eligible cost within the amount of the NBRC award. The minimum allowed amount is 2% of the NBRC award and must be included in the project budget (SF-424cbw). LDDs will be reimbursed based on the amount of work that they perform. Like any other part of the grantee’s project the LDD will invoice the grantee for their services to be included in the Request for Reimbursement. No lump sum will be used. Payments will be made based on the hours worked. The LDD’s indirect cost rate (as determined by their Federal Cognizant Agency) may be added to salary and fringe.

Engage with your LDD early in the process for support.

If a grantee is granted an LDD waiver under Catalyst or if an awardee under FEP or Timber for Transit self-administer, they are held to 2% of the NBRC award and cost of same must be included in the project budget.

Scope of LDD Contract

LDDs shall have the following scope of services pertaining to the Grant Administration:

- **Quarterly & Yearly Reporting:** Ensure that the grantee files all quarterly and annual reports on time, and with enough information to provide a meaningful outline of the project's status.
- **Reimbursement Requests:** Provide guidance to grantees on submitting reimbursement requests, including completing and submitting the SF-270 form while ensuring that reimbursement requests are accurate and within the approved budget. Grantees are responsible for tracking their expenses and maintaining financial records and should be prepared to report on these when asked. NBRC will conduct periodic reviews throughout the performance period and the LDD may assist the grantee prepare all the necessary documentation to provide evidence of NBRC requested funds as well as expended match. Additional information regarding reimbursement requests and periodic reviews can be found within this manual.
- **Final Reporting:** Ensure that the grantee submits all required closeout materials once the project is complete.
- **General Assistance:** Be available to provide guidance to the grantee with other issues such as their responsibilities regarding procurement of goods and services, and contractors. Have a general knowledge base about federal grant programs, specifically NBRC.

NOTE: LDDs are not expected to conduct bid processes and assess bid documents for completion, interview potential consultants, or undertake other procurement processes. LDDs are not expected to revise programmatic budgets or perform additional services beyond those reflected in the grant administration contract.

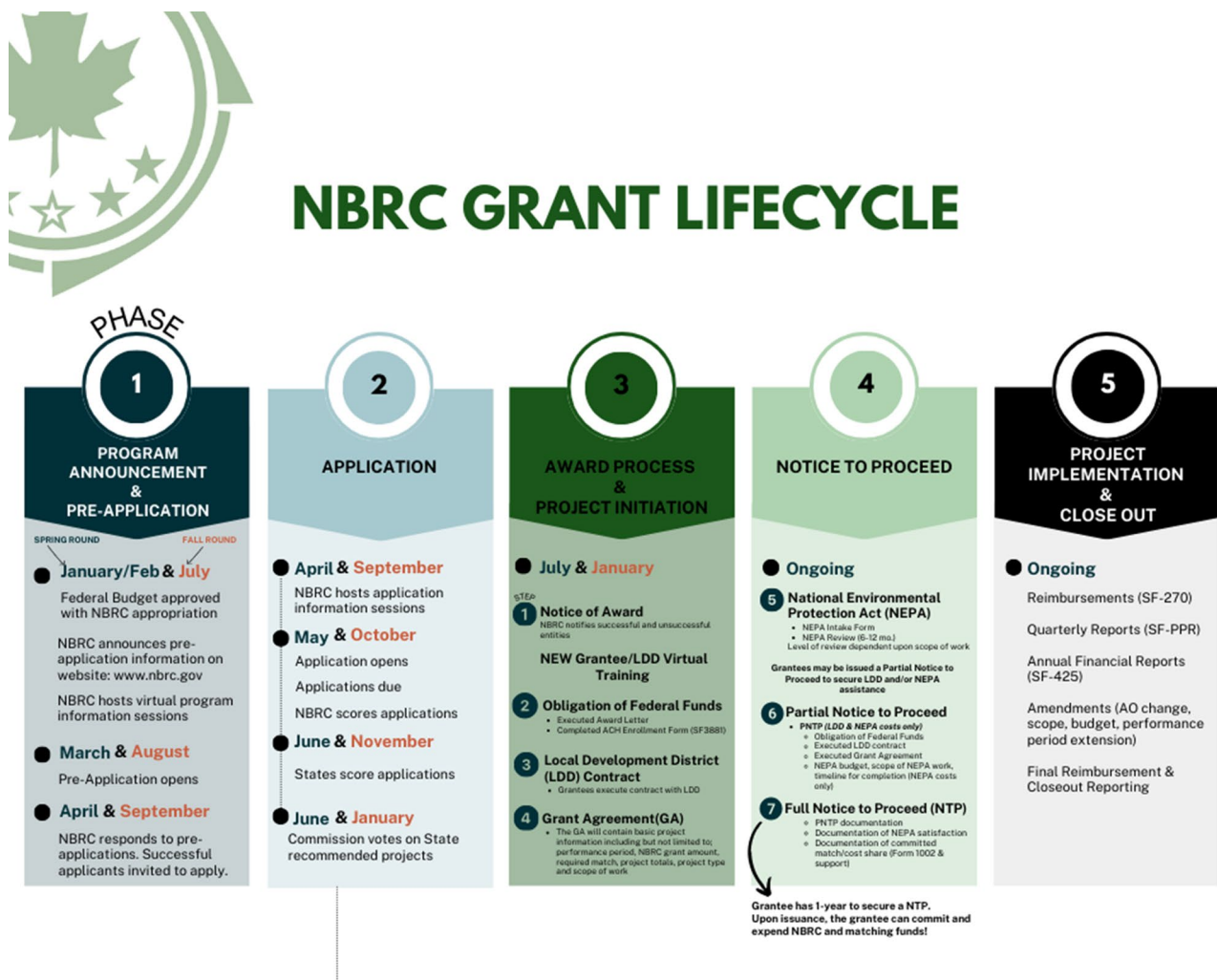
If a grantee wishes to engage the LDD in processes outside the scope of the LDD grant administration contract, they may do so but will need to utilize their match/cost share funds to cover those costs. If the grantee wishes to use NBRC funds for project management, they will need to follow their normal procurement processes as project management is not allowed to be sole sourced. Project management costs should also be reflected as a separate line item and cost within the project budget.

Award Process and Project Initiation

Timing of Awards and Project Initiation

All NBRC grant programs will make available two rounds of funding in Spring and Fall. Spring round applications are due in May with awards announced in June. Fall applications are due in October with awards announced in January. FY 24 awards and onward will be managed within NBRC’s Grants Management System (GMS). All grant lifecycle phases, steps, and documentation requirements will be communicated and maintained within the online grant record. Please see Appendix C for additional guidance. Figure 2 below provides a general overview of the grant lifecycle.

Figure 2: NBRC Grant Lifecycle



1 Notice of Award

NBRC notifies all successful entities of their award, including the amount of the award in June for spring applicants and January for fall applicants.

Once awards are made, NBRC works with grantees to submit any missing application support documents or documents that need to be corrected (i.e., revised project budget to reflect reduced award).

Reminder: A notice of award is not approval to expend funds. A Partial or Full Notice to Proceed (Step 6 & 7) must be issued to commit (i.e., execute a contract for services) or expend both NBRC funds and match/cost share funds.

2 Obligation of Federal Funds

As with any federal program, ‘obligating’ funds is important. **Why?** Because without specifically allocating the funds to a project/entity, those funds are not dedicated to any source and are available for use, potentially in other areas of the government.

To obligate funds to a specific project, the Authorized Official must acknowledge the award by executing the notice of award letter and by providing financial information for the grantee organization. Once returned, NBRC takes the steps necessary to obligate funds for your project.

The following documentation is required to obligate funds:

- Executed Notice of Award Letter (Step 1)
- Completed SF3881 Automated Clearing House (ACH) Enrollment Form
- All required application support documents on file

After funds have been obligated you may begin discussions with your LDD on the terms of your LDD contract for grant administration*, however you **may not** incur any expenses related to this contract until you receive either a Partial Notice to Proceed or a Full Notice to Proceed. Please see the Role of the Local Development Districts (LDD) and Notice to Proceed section of this manual for more information.

*LDD grant administration contracted services and volunteer/in-kind costs (when applicable and in the grantee’s SF424cbw) are the only cost NBRC allows to be eligible back to date of obligation. All other project costs require authorization from NBRC under either a PNTP or NTP (Step 6 & 7).

Reminder: The obligation of federal funds is not approval to expend funds. A Partial or Full Notice to Proceed (Step 6 &7) must be issued to commit (i.e., execute a contract for services) or expend both NBRC funds and match/cost share funds.

3 Local Development District (LDD) Contract

An executed LDD contract (if applicable) is part of the documentation required to be submitted to receive a Notice to Proceed. All Catalyst grantees are required to contract with an LDD unless they applied for and were approved for a waiver in advance of the submission of their application for funding, are a regional planning/development agency or are an agency of State Government.

There will be no third-party grant administration for NBRC grants. NBRC is directed by Congress to build the capacity of its Local Development Districts. These entities are available to grantees for administrative assistance. It is NBRC's policy to sole source work to the LDDs to meet its legislative mandate to, "enhance the capacity of, and provide support for, local development districts in its region." State agencies and entities who have received an LDD waiver for their project, from NBRC, are exempt from this administration requirement.

If a grantee requires LDD assistance early in the project, a Partial Notice to Proceed (up to 1% of LDD formula) can be requested. The authorization date of the PNTP for LDD assistance will be the date of the obligation of funds. A PNTP can be requested by contacting NBRC via our admin@nbrc.gov. See Step 6, Partial Notice to Proceed for additional information.


4 Grant Agreement

Once all required application support documents have been obtained, NBRC issues Grant Agreements for projects. The following must be completed to issue a grant agreement:

- Obligation of Federal Funds (Step 2)
- Executed LDD Contract (Step 3) *(not required to be issued a grant agreement but is required if a project will be seeking a Partial Notice to Proceed (PNTP) for grant administration costs.)*

The grant agreement will contain basic project information as outlined in Figure 3. below and all applicable grant provisions.

Figure 3: Annotated Grant Agreement



Northern Border
Regional Commission

Grant Agreement Between Northern Border Regional Commission (NBRC) And

Grantee Name

August 15, 2024

NBRC Grant Agreement Number:

Grantee/Recipient: Contact Information for grantees Authorized Official (AO)* <i>*The AO signs binding documents and any changes must be reported along with the required supporting documentation.</i>	Grantor: Northern Border Regional Commission Contact: Andrea K. Smith, Program Director 53 Pleasant Street, Suite 1501, Concord, NH 03301 603-369-3001 admin@nbrc.gov www.nbrc.gov
Co-Applicant: If Applicable	
Contact:	
State Program Manager contact information State Contact: Charlotte Mace, Director of Business Development, DECD	207-624-7448 charlotte.mace@maine.gov

Figure 3: Annotated Grant Agreement *Continued*



Grantee's Employer Identification Number (EIN):	
Grantee's UEI Number:	ID # required for obligation of funds
Date of Award:	August 15, 2024
Date of Amendment:	N/A Any changes to scope, budget, timeline, or AO must be reported
Amendment Description:	N/A
Total Project Amount:	\$ NBRC award amount + required match
Amount of Federal NBRC Funds Awarded:	\$ Total NBRC award amount. This amount cannot be increased for any reason.
Match/Cost Share:	\$ Amount of other funds that must be documented during the project period
Reimbursement Rate:	% Ratio of NBRC funds to matching funds as determined by project location and annual distress criteria
CFDA Number and Name:	#90.601 /Catalyst Grant Program
Project Description:	Project summary of grantee application and workplan
Approved Indirect Cost Rate:	N/A This is the approved rate agreed upon by the grantee and their Federal Cognizant agency
Period of Performance:	August 1, 2024 – September 30, 2027 3-year performance period
Project Scope:	As provided in the 2024 Catalyst Program application submitted on or before June 21, 2024.



The performance period is not the date from which grantees can begin to expend funds. The commitment and expenditure of project funds (both NBRC and match/cost share) funds is not allowed until the project is issued a **Notice to Proceed**. It is the date of the Notice to Proceed from which NBRC and match/cost share can be committed and/or expended.

Other items covered in the Grant Agreement:

- **Budget:** Line items of expenditures. These line items may not be changed by the recipient without prior written approval by NBRC (2 CFR 200.308). Please refer to “Project Changes” section for more information on budget changes.
- **Construction:** The contract will state if the project is Construction or non-Construction. This is important because there are additional reporting requirements for construction projects.
- **Real Estate and/or Equipment:** The contract will state if the project consists of real estate or equipment purchases. This will include the purchase of easements on property. This is important to know as there are additional reporting requirements.
- **Sub-recipients:** This will include an outline of those funds that will be sub-awarded to organizations or entities that are not the recipient. Unless sub-recipient agreements are part of the project, all other contractual relationships (other than Local Development District (LDD) administration) must be obtained through federal procurement procedures.

5 National Environmental Protection Act (NEPA)

What is NEPA?

Enacted in 1970, the National Environmental Policy Act (NEPA) is a law that requires federal agencies to consider the environmental impacts of their actions and decisions before they act. NEPA does not require that the action with the least environmental impact is taken, but that the consideration of potential environmental impacts be part of agency decision-making prior to the issuance of a Notice to Proceed.

To analyze potential environmental impacts and expedite the NEPA process, NBRC will:

- Work with our environmental consultant to review the NEPA intake form you, which will allow us to determine what level of NEPA review is needed;
- Notify you, the grantee, of what NEPA documentation needs to be completed and submitted to NBRC;
- In instances where you are completing NEPA requirements for another federal funder, NBRC will analyze that funder’s findings and determine whether we are able to adopt their findings.

Depending on the level of NEPA analysis required (see below), the NEPA process may take longer than the other required approvals needed to receive a Notice to Proceed. Contact NBRC if a determination is made that your project requires a higher level of environmental review than was initially anticipated, so we can work with you to adjust your project budget

and/or timeline to cover NEPA related activity. NBRC can also issue a Partial Notice to Proceed to cover costs related to completing NEPA. See the Partial Notice to Proceed section of this manual for additional guidance.

Levels of NEPA Analysis

Categorical Exclusion (CATEX): A category of actions that is predetermined to not individually or cumulatively have a significant effect on the human environment (i.e., planning only, workforce training programs)

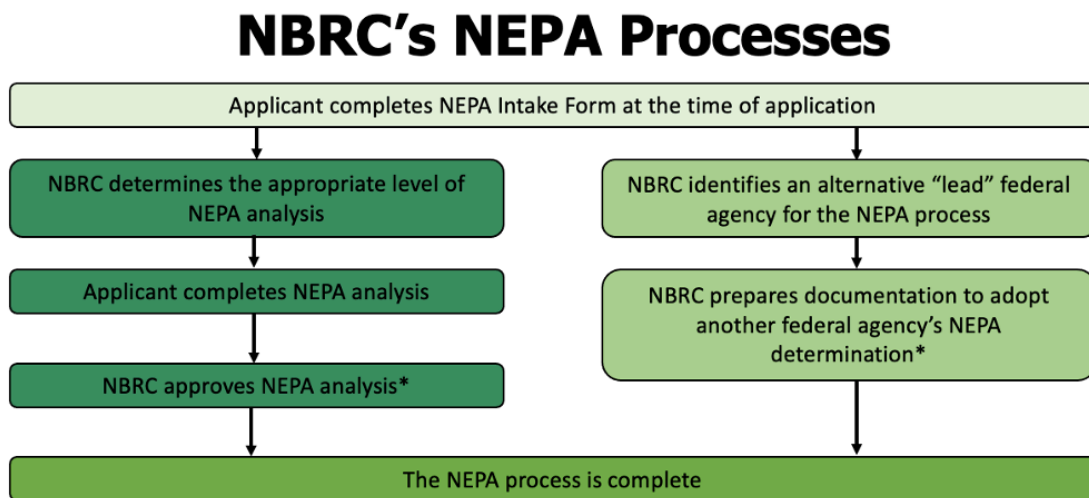
- Typically for maintenance, repair or renovation and non-construction activities
- Brief review, no public comment period unless another federal requirement is triggered
- Typically completed in < 6 months.

Environmental Assessment (EA): Prepared when an action may or may not cause significant impacts

- Typically for new construction activities
- More robust review, typically ranging from 6 – 12+ months, includes a 30-day public comment period.

Environmental Impact Statement (EIS): Prepared when an action is expected to cause a significant impact on the human environment

Figure 4: NBRC NEPA Process



*A public comment period may be required after this step

NEPA Resources

- NBRC Website, NBRC Staff and Contractors, The Clark Group
- Local Development Districts
Some LDD partners are familiar with completing NEPA (whether or a prior NBRC award or through other federal funders). If an LDD can assist a grantee with completion of NEPA, this is an eligible NBRC cost and is separate from the 2% grant administration allowance. If a grantee needs assistance with completing NEPA and access to NBRC grant funds to complete NEPA, they should consider requesting a Partial Notice to Proceed (PNTP) to cover NEPA related costs as well as LDD grant administration assistance.
- Contractors
In some instances, it may make sense for an applicant to work with a contractor with NEPA experience to support the development of NEPA documents.
- State Historic Preservation Offices. Contact information for these offices can be found on the NEPA resources page of the NBRC website here: [NEPA Resources](#).

6

Partial Notice to Proceed

Reminder: The date of a Partial Notice to Proceed is very important!

All grantees must receive a Partial or Full Notice to Proceed before they can commit or expend any NBRC funds or match and cost share funds that are part of the NBRC funded project.

A Partial Notice to Proceed (PNTP) can be utilized to cover the following expenses that may be incurred prior to a Full Notice to Proceed is issued:

- LDD assistance (up to 1% of NBRC award; half of the 2% allowable LDD costs for project)
- Tasks associated to complete NEPA including environmental consultants as approved by NBRC (scope, budget, timeline)

The following items **MUST** be in place for a **Partial Notice to Proceed** to be issued.

- Obligation of Federal Funds (Step 2)
- Executed LDD Contract (Step 3) (if applicable)
- Fully executed Grant Agreement (Step 4)
- Budget, scope of work to be completed, & timeline for completion (Includes NEPA and all other assistance)

The PNTP will include a clear budget and provide authorization language of the activities and funds covered by the PNTP.

Projects requiring a Notice of Federal Interest as required per 45 CFR 1303.46 may incur costs as authorized in the PNTP and are eligible to be reimbursed before the NFI is recorded. Once the project receives a Full Notice to Proceed, recordation of the NFI must occur when property is purchased or when construction or renovation begins. A copy of the notarized NFI and proof of recordation must be provided to NBRC before a reimbursement of funds will be authorized under the Full Notice to Proceed. Fees charted for recording or modifying the NFI may be charged to the grant.

No reimbursements will be processed for work conducted prior to receiving a Partial or Full Notice to Proceed. In addition, any match/cost share funds committed (i.e., executed contracts for service) or expended prior to the issuance of a Partial or Full Notice to Proceed will NOT be eligible.

If a grantee requires a Partial Notice to Proceed for some project activity other than LDD assistance and/or completion of NEPA, such as to cover a down payment on property acquisition, please contact NBRC for guidance via admin@nbrc.gov.

7

Full Notice to Proceed

Reminder: The date of a Full Notice to Proceed is important! A Full Notice to Proceed (NTP) authorizes the grantee to commit and expend funds for all project related activities.

The following items MUST be in place before a *Full* Notice to Proceed will be issued.

- Obligation of Federal Funds (Step 2)
- Executed LDD Contract (Step 3) (if applicable)
- Fully executed Grant Agreement (Step 4)
- Documentation of satisfactory completion of National Environmental Policy Act (NEPA) (Step 5)
- NBRC Form 1002: Documentation of committed match/cost share. The amount of match and cost share listed in the grant agreement must be committed (using NBRC Form 1002) listing the sources and amount of funding from each source. Committed match/cost share documentation must be provided.

NBRC requires its grantees to secure a Full Notice to Proceed within a year of date of award. Failure to secure a Full NTP within that time will require the grantee to submit a request for a NTP extension documenting the challenges and delays to date and the intended timeline to secure an NTP. The extension requires review and approval from the State(s) where the project was funded. If granted, the NTP extension will be for one year.

Securing Match/Cost Share

The amount of match and cost share is identified within the executed grant agreement for the project in alignment with the SF424cbw (project budget) on file.

Documentation of committed match and cost share (NBRC Form 1002) together with letters of commitment from match and cost share sources must be submitted to NBRC.

- **Grantee provided match:** Letter from the appropriate authority stating that the entity will provide the match. Letter is required to have the following elements: 1. states the amount of the commitment, 2. contains the dates that the commitment will cover, consistent with the period of performance in the grant agreement. **Please note:** If the funds will be used for paying staff within the grantee's organization, the letter should also state the following: 1. the # of hours staff are anticipated to work on the project, 2. the pay of those staff, and 3. the indirect cost rate that will be used, consistent with the grant agreement (if applicable).
- **Municipal lending:** Requires proof of authorization to spend. This may be different for different states, but may take the form of city council approval, a Town or City manager who has been authorized for all these transactions, or demonstration of town meeting approval. It is the grantee's obligation to ensure that they have the appropriate authority to loan funds for the project, but there must be some sort of authorization documented. In the case of town meeting, this may mean that a Notice to Proceed is not issued until after that time - meaning that no part of the scope can be completed until such time.
- **Letter of cash commitment from another source other than the grantee:** A letter is required to have the following elements: 1. states the amount of the commitment, and 2. contains a date that the award was made. A letter of submission (or 'application received' or 'pending') is NOT a letter of commitment.
- **In-Kind Services:** Provide a written plan of how the volunteer in-kind donation will be calculated. The volunteer rate may be used as match and should be consistent with the national average, Current value of Volunteer Time Volunteers may not be: (a) counted for the same activity in a different project (counted twice), or (b) be federal employees. Additionally, their time must be recorded and be submitted for reimbursements. You may not include any Indirect Cost Rate in addition to the rate calculated at the time of the grant agreement. The indirect cost rate identified in the grant agreement will be the rate for the performance period of the project. While the national rates may fluctuate, it is not feasible to renegotiate these rates during the project period.
- **Municipal Force Accounts:** These types of accounts may be used. Recipients must document that they have the staff and experience. Force account work is limited to work that the municipality can demonstrate is within the technical skill and managerial ability of the recipient and its forces. The recipient must provide an accounting of time and costs and provide appropriate documentation of indirect costs. Both staff salaries, and cost of

mobilization and fees for vehicles may be counted as match when those costs are appropriately documented.

- **Land or other donated real property or equipment:** NOTE: **land transfers may not take place until after the Notice to Proceed has been issued.** A Letter of Intent from the current property owner will suffice and should include: (1) commitment to provide the land to the project; (2) the sale and 'appraised' value of the land; (3) anticipated date of transaction; and (4) identification of the property.

The donation of land or other real property requires a certified commercial appraisal. A municipal assessment is not an appraisal. The certified commercial appraisal of the land and/or real property must not be older than 18 months. Even if the property is being donated, a certified commercial appraisal is required. An appraisal of the property must have been completed within the past 18 months, and a copy of same provided to NBRC as part of the documentation required for the project to be issued a Notice to Proceed. NOTE: A municipal assessment is NOT an appraisal.

- **Equipment:** The entity that is donating equipment must provide a letter with the following elements: (1) date that the equipment will be transferred to the grantee; (2) market value of the equipment; (3) description of the equipment.

Cost sharing or matching requirements may be met by other Federal grants where authorized for up to 80% of the total project cost, so as not to exceed the maximum federal contribution allowed as outlined in *40 U.S.C. Subtitle V §15506: Supplements to Federal grant programs* [40 USC 15506](#).

Neither costs, nor the value of third-party in-kind contributions, may count towards satisfying a cost sharing or matching requirement of a grant agreement if they have been, or will be, counted towards satisfying a cost sharing or matching requirement of *another* Federal grant agreement, a federal procurement contract, *or* any other award of Federal funds.

Cost financed by 'program income' may count towards satisfying a cost sharing or matching requirement if it is expressly permitted in the terms of the grant agreement. NBRC has opted to regard program income through the addition method as outlined in 2 CFR 200.307(b)(2).

Program income as defined in 2 CFR 200.307, means gross income earned by the recipient or subrecipient that is directly generated by a supported activity or earned as a result of the award during the period of performance. Grant-related income shall include, but not be limited, income from service fees, sales of commodities, or usage or rental fees. All grant-related income shall be reported to NBRC in the progress and final reports required by the Grant Agreement. If program income is earned as a result of expenditures, it must be spent on allowable eligible costs of the project. Under the award, program income shall be added to funds committed to the project by NBRC and recipient and used to further eligible project activities or deducted from the total project or program allowable cost in determining the net costs on which the federal share of costs is based. As outlined in [2 CFR 200.307\(c\)](#) the recipient

is not accountable for program income earned after the period of grant support unless NBRC requires otherwise.

Costs and third-party in-kind contributions counting towards satisfying a cost sharing or matching requirement must be verifiable from the records of the recipients and subrecipients. These records must show how the value placed on third party in-kind contributions was derived. To the extent feasible, volunteer services will be supported by the same methods that the organization uses to support the allocability or regular personnel costs.

All match/cost share must be *committed* within 1 year following the award year. For example, if you receive a 2024 Catalyst award in the Spring Round (June), all match/cost share necessary to complete the project must be secured by July 1, 2025. For the Fall Round (December) match/cost share must be secured by January 1, 2026. **This date allows for extraordinary situations that may occur. The grantee should be communicating with all entities, the LDD, State Program Managers and NBRC staff so that this deadline is met. If this date cannot be met, the grantee must contact NBRC and the State Program Manager to discuss the challenges and determine a path forward.** If the project is not able to move forward, these funds can be transferred to alternate projects that are ready to move forward toward completion.

Procurement

Procurement actions involve the purchase of goods and services needed to support the grant award. When conducting procurement transactions under a Federal award, a State or Indian Tribe must follow the same policies and procedures it uses for procurements with non-Federal funds. If such policies and procedures do not exist, States and Indian Tribes must follow the procurement standards in §§ 200.318 through 200.327. In addition to its own policies and procedures, a State or Indian Tribe must also comply with the following procurement standards: §§ 200.321, 200.322, 200.323, and 200.327. All other recipients and subrecipients, including subrecipients of a State or Indian Tribe, must follow the procurement standards in §§ 200.318 through 200.327.

Made in America laws are applicable to federal financial assistance (such as grants). In accordance with the policy of the United States Government, consistent with applicable law, use, terms and conditions of Federal financial assistance awards and federal procurements, recipients must maximize the use of goods, products, and materials produced in, and services offered, in the United States. Whenever possible, the recipient shall procure goods, products, materials, and services from sources that will help American businesses compete in strategic industries and help America's workers thrive. See the [January 25, 2021 Executive Order on](#)

Use this language in your RFP/RFQ to ensure compliance.

Ensuring the Future is Made in All of America by All of America's Workers and 2 CFR 184 for more information.

“Made in America Laws” means all statutes, regulations, rules, and Executive Orders relating to Federal financial assistance awards or Federal procurement, including those that refer to “Buy America” or “Buy American,” that require, or provide a preference for, the purchase or acquisition of goods, products, or materials produced in the United States, including iron, steel, and manufactured goods offered in the United States. Made in America Laws include laws requiring domestic preference for maritime transport, including the Merchant Marine Act of 1920 (Public Law 66-261), also known as the Jones Act, and domestic content preference for infrastructure programs including the **Build America, Buy America Act (BABAA)** enacted on November 15, 2021 (E.O. 14005 “Ensuring the Future Is Made in All of America by All of America’s Workers”).

BABAA sets forth a domestic content procurement preference for infrastructure programs funded with Federal dollars. Federal agencies providing Federal financial assistance for infrastructure projects must implement the BABAA preferences set forth in 2 CFR part 184. “Infrastructure” in the context of BABAA includes the structures, facilities, and equipment for, in the United States, roads, highways, and bridges; public transportation; dams, ports, harbors, and other maritime facilities; intercity passenger and freight railroads; freight and intermodal facilities; airports; water systems, including drinking water and wastewater systems; electrical transmission facilities and systems; utilities; broadband infrastructure; and buildings and real property. The Buy America preference applies to the iron and steel, manufactured products, and construction materials used for the infrastructure project under an award. The requirements of this section must be included in all subawards, contracts, and purchase orders under Federal awards. If a project is funded by multiple Federal entities, the entity representing the largest investment in the project is considered the “Cognizant Agency for Made in America” and should take responsibility for the coordination of any waivers produced. For additional details, updates and FAQs please click [here: Made in America Office \(MIAO\)](#).

NBRC can provide BABAA waivers to specific projects on a case-by-case basis with approval from the Made In America Office (MIAO) when:

- Applying the domestic content procurement preference would be inconsistent with the public interest (“public interest waiver”);
- The iron, steel, manufactured products, or construction materials are not produced in the United States in sufficient and reasonably available quantities or of a satisfactory quality (“nonavailability waiver”);
- Inclusion of iron, steel, manufactured products, or construction materials produced in the United States will increase the cost of the overall project by more than 25 percent (“unreasonable cost waiver”)

Please see the NBRC's website for additional guidance on BABAA requirements and the waiver process.

NBRC reserves the right to review the procurement procedures of the grantee at any time during the application review process or during performance of the grant in accordance with 2 CFR 200.325. Recipients must keep all procurement documents in their project file in the event the project is monitored and/or audited for programmatic compliance. Grantees funded with USDA dollars may be required to provide copies of procurement procedures during the performance of the grant.

It is the responsibility of the grantee to review and understand these applicable procurement requirements. While Local Development Districts are available to assist with procurement; the grantee is responsible for ensuring that the process is conducted properly.

Code of Conduct

Grantees must have a written code of conduct that governs the behavior of their officers, employees, and agents who are involved in the selection, award, and administration of contracts. This code must, at a minimum, provide that these individuals refrain from participating in such actions if they have a real or apparent conflict of interest. Grantees must disclose in writing any potential conflict of interest to NBRC's Program Director. (2 CFR 200.112). A conflict of interest includes when the employee, officer, agent, board member, any member of their immediate family, their partner, or an organization that employs or is about to employ any of the parties indicated herein, has a financial or other interest in or a tangible personal benefit from an entity considered for a contract. Further, these individuals must neither solicit nor accept anything of value from a prospective or incumbent contractor. Additional information about the code of conduct is contained in 2 CFR 200.318 (c).

Solicitation

Grantees must ensure that all solicitations (invitations for bids/quotes and requests for proposals) contain a clear and accurate description of the product or service being procured, identify all requirements that the offeror must fulfill, and all factors that will be used in evaluating bids or proposals.

Competition

All procurement transactions must be conducted in a manner providing full and open competition consistent with the standards of 2 CFR 200.319. To ensure objective contractor performance and eliminate unfair competitive advantage, contractors that develop or draft specifications, requirements, statements of work, or invitations for bids must be excluded from

competing on those procurements. Examples of situations that may restrict competition include, but are not limited to:

- Placing unreasonable requirements on firms for them to qualify to do business.
- Requiring unnecessary experience.
- Noncompetitive pricing practices between firms or between affiliated companies.
- Noncompetitive contracts to consultants that are on retainer contracts.
- Organizational conflicts of interest.
- Specifying only a “brand name” product instead of allowing “an equal” product to be offered and describing the performance or other relevant requirements of the procurement; and
- Any arbitrary action in the procurement process.

The grantee must ensure that all prequalified lists of persons, firms, or products used in acquiring goods and services are current and include enough qualified sources to ensure maximum open and free competition.

Small/Minority/Women Businesses, Veteran-owned Businesses, Labor surplus area firms

When possible, the recipient or subrecipient should ensure that small businesses, minority businesses, women's business enterprises, veteran-owned businesses, and labor surplus area firms are considered as set forth below. Such consideration means:

1. These business types are included on solicitation lists;
2. These business types are solicited whenever they are deemed eligible as potential sources;
3. Dividing procurement transactions into separate procurements to permit maximum participation by these business types;
4. Establishing delivery schedules (for example, the percentage of an order to be delivered by a given date of each month) that encourage participation by these business types;
5. Utilizing organizations such as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce; and
6. Requiring a contractor under a Federal award to apply this section to subcontracts.

Bonding

Northern Border Regional Commission has the minimum requirements as follows:

- A bid guarantee from each bidder equivalent to five percent of the bid price. The “bid guarantee” must consist of a firm commitment such as a bid bond, certified check, or other negotiable instrument accompanying a bid as assurance that the bidder will, upon

acceptance of the bid, execute such contractual documents as may be required within the time specified.

- A performance bond on the part of the contractor for 100 percent of the contract price. A “performance bond” is one executed in connection with a contract to secure fulfillment of all the contractor's obligations under such contract.
- A payment bond on the part of the contractor for 100 percent of the contract price. A “payment bond” is one executed in connection with a contract to assure payment as required by law of all persons supplying labor and material in the execution of the work provided under the contract.

It is the responsibility of the Grantee to understand government procurement procedures. The LDD’s role is to assist with knowing the process, but they are not hired to conduct the process for the Grantee. All records of how solicitations were made, and the process and criteria used to obtain services and contracts shall be part of the records of the project and kept in accordance with other Record Retention rules.

Methods of Purchasing

In accordance with 2 CFR 200.320, there are five methods that are permitted to be used in purchasing goods and services under a grant. If any policy or procedure applicable to the grantee under state or local law, or enforceable procedure, precludes, limits, or restricts the use of one or more of these methods, the grantee must follow the more stringent requirement.

Micro-purchases

Purchases by micro-purchase is when the aggregate amount of the procurement transaction does not exceed \$10,000 (pursuant to OMB Memorandum 18-18, 6/20/2018). If the grantee’s own purchasing procedures establish a lower dollar limit than that established by the federal government, the lower limit must be followed. Micro-purchases may be awarded without soliciting competitive quotations if the grantee considers the price reasonable based on research, experience, purchase history, or other information and maintains documents to support its conclusion.

Simplified Acquisition Procedures

Purchases under this procedure involve solicitation of an adequate number of qualified sources when the size of the transaction is not expected to exceed the federal government’s “simplified acquisitions threshold” (currently \$250,000). Once again, if the grantee’s own procurement procedures establish a lower threshold, the lower threshold must be followed. As noted above, the solicitation is expected to identify the features of the good or service being procured so

that offers can be assessed based on their comparability. This method is almost exclusively used when there is a specific item, like equipment, that needs to be purchased.

Competitive Sealed Bids

Through this procedure, bids publicly solicited through an invitation and a firm fixed price contract is awarded to the lowest responsive and responsible bidder. This is the preferred method for construction, generally referred to as a Request for Proposal. For sealed bidding to be feasible, the following conditions should be present:

- A complete, adequate, and realistic specification or purchase description is available.
- Two or more responsible bidders have been identified as willing and able to compete effectively for the business; and
- The procurement lends itself to a firm-fixed-price contract, and the selection of the successful bidder can be made principally based on price.
- If sealed bids are used, the following requirements apply:
- Bids must be solicited from an adequate number of known suppliers, providing them with enough response time prior to the date set for opening the bids. Unless specified by the Federal agency, the recipient or subrecipient may exercise judgment in determining what number is adequate. For local governments, the invitation for bids must be publicly advertised.
- The invitation for bids must define the items or services with specific information, including any required specifications, for the bidder to properly respond.
- All bids will be opened at the time and place prescribed in the invitation for bids. For local governments, the bids must be opened publicly.
- A firm-fixed-price contract is awarded in writing to the lowest responsive and responsible bidder. When specified in the invitation for bids, factors such as discounts, transportation cost, and life-cycle costs must be considered in determining which bid is the lowest. Payment discounts must only be used to determine the low bid when the recipient or subrecipient determines they are a valid factor based on prior experience.
- The recipient or subrecipient must document and provide a justification for all bids it rejects.

What happens when there are limited or no bidders on a project?

The grantee should consider re-bidding the project and expand the advertising area to capture a wider audience. If this still produces limited responsive bidders, the grantee may request authority from NBRC to award a contract on a sole source basis. If there were still no bidders, the grantee should consider breaking down the project into segments that would attract specific trades and contractors. In any case, the grantee should fully document their attempts to provide open competition. However, this procedure can present management and oversight challenges for the grantee and should only be used if no other solution is present.

Competitive Proposals

Procurement by competitive qualifications, typically referred to as a Request for Qualifications (RFQ). The technique of competitive qualifications is normally conducted with more than one source submitting an offer, and either a fixed-price or cost-reimbursement contract. Examples include teachers or training experts for job development, engineers, architects, website development, meeting facilitation, or research experts. If this method is used, the following requirements apply:

- Requests for proposals require public notice, and all evaluation factors and their relative importance must be identified. To the maximum extent practical, any proposals submitted in response to the public notice must be considered.
- Proposals must be solicited from multiple qualified entities.
- The recipient or subrecipient must have written procedures for conducting technical evaluations and making selections.
- Contracts must be awarded to the responsible firm whose proposal is most advantageous to the program, with price and other factors considered; and
- The recipient or subrecipient may use competitive proposal procedures for qualifications-based procurement of architectural/engineering (A/E) professional services whereby competitors' qualifications are evaluated, and the most qualified competitor is selected, subject to negotiation of fair and reasonable compensation. The method, where the price is not used as a selection factor, can only be used to procure A/E or other professional services. The method may not be used to purchase other services provided by A/E firms that should instead be using another form of procurement.

Noncompetitive Proposals/Sole Source

Procurement by noncompetitive proposals is procurement through solicitation of a proposal from only one source and may be used only when one or more of the following circumstances apply:

- The procurement transaction can only be fulfilled by a single source. This is rare and must be documented.
- The public exigency or emergency for the requirement will not permit a delay resulting from providing public notice of a competitive solicitation. This would be an extreme case such as a natural disaster and highly unlikely to be used by NBRC.
- The recipient or subrecipient requests in writing to use a noncompetitive procurement method, and NBRC provides written approval; or
- After soliciting several sources, competition is determined inadequate.

If procurement is obtained through sole source without the express written authorization from NBRC, the grantee risks termination of its award.

Contracts for administration of grants using Local Development Districts are the only authorized sole source procurement that NBRC has currently authorized.

Contract Award

In addition to inclusion of clauses that define a sound complete and enforceable agreement, the grantee will ensure that the contract contains in text or adopts by reference the clauses contained in 2 CFR 200, Appendix II, which are expressly laid out in the recipient's grant agreement.

Contract Administration

The grantee is responsible for exercising oversight to ensure that the contractor complies with the terms and conditions of the contract and delivers in accordance with the established schedule. Grantee oversight can include, but not be limited to, review of invoices and back-up documentation, conduct of site visits, and withholding of payment corrective action.

A retainage account may be set up to ensure the project is satisfactorily completed. The amount of retainage withheld must comply with the state laws where the project is located. A Retainage Agreement must be reached, and included in the contract, between the Grantee and the prime contractor to establish a procedure for holding the retained funds until all parties agree that the retainage may be released to the contractor upon satisfactory completion of the project. Retainage Account funds may be deposited into a mutually agreed upon financial institution, in a separate account. If deposited to an interest-bearing account, any accrued interest belongs to the contractor.

Project Signage

NBRC does not require grantees who receive our funding to post a project sign, but it is strongly encouraged. If a sign is posted, it should be in a highly visible area identifying participation of NBRC and include NBRC's logo. A high-resolution logo can be requested from NBRC via admin@nbrc.gov.

Property

Title to supplies, equipment, and real property acquired under a grant vest with the grantee that purchased it. However, NBRC retains a residual financial interest in grant acquired property under certain circumstances.

Types of Property

Federal regulations contained in 2 CFR 200 address the treatment of real property, equipment, supplies, and intangible property (such as copyrights and patents) purchased with grant funds. However, because of the activities financed by NBRC grants, most of its grantees will deal primarily with equipment and real property.

Equipment

For grant budgeting purposes, equipment is defined as items of tangible property having a useful life of more than one year and a unit acquisition cost exceeding \$10,000. In accordance with federal cost principles at 2 CFR 200.439, purchase of such items requires NBRC prior approval, which will generally be provided as part of the approval of the grant award budget. All other equipment is considered supplies and should be listed as such in the grantee's budget. Personal computers are now generally accepted as supplies. Requirements of equipment management are contained in 2 CFR 200.313 (d) and include property records containing specific data elements; a periodic inventory every two years; control procedures to prevent loss, damage, or theft; maintenance procedures to keep the equipment in good working condition; and disposition procedures that provide for competition and will result in the highest possible return. These disposition procedures are outlined in 2 CFR 200.313 and involve seeking NBRC instructions.

The procedures include the need to determine the fair market value of any equipment that will be disposed. One method of such a calculation is the construction of a depreciation schedule that reduces the value on a straight-line basis over the useful life of the equipment. Other reasonable methods of determining fair market value may also be used, such as reliance of catalog prices or classified advertising. Items of equipment with a per unit fair market value of \$10,000 or less may be retained, sold, or otherwise disposed of with no further obligation to NBRC.

The grantee in some situations may provide NBRC with their inventory number if appropriate. At project closeout, the grantee shall create a depreciation schedule for the equipment that has been purchased if its fair market value exceeds \$10,000. The grantee shall also provide NBRC with a list of the equipment and identifiable info, such as photos, serial #s, etc. Equipment shall contain a 'conditional title' and the grantee must not encumber the equipment without written permission from NBRC. Equipment must be used for the purpose and scope of the grant outlined in the grant agreement until the equipment is fully depreciated, or funds will be required to be returned to NBRC.

E.g., A commercial grade lathe is purchased to conduct job training in a technical environment. The lathe cost (three quotes required, see simplified acquisition in Procurement above) \$30,000, and a depreciation schedule has been outlined for the 5-year life of the equipment. At the end

of year two, the training program is terminated because of unforeseen new business opportunities that provided work for those being trained. The depreciation schedule indicates that there is still \$16,000 value in the equipment. NBRC participated in 80% of the purchase. It would be anticipated that NBRC would be repaid 80% of the \$16,000 or \$12,800 unless the grant agreement is otherwise revised to continue use of the equipment with a change of scope.

Grantees are required to be prudent in the management of equipment acquired and/or improved with Federal funds. Grantees are also responsible for replacing or repairing property which is willfully or negligently lost, stolen, damaged or destroyed. Upon acquisition or improvement of equipment purchased with NBRC funds, the grantee must, at a minimum, provide for the same level of insurance coverage as it maintains for other personal property it owns. If it does not own other personal property, adequate to cover the dollar amount of the Federal investment, as required by 2 CFR 200.310.

Insurance is required for the equipment, as would customarily be warranted, to protect the interest of the grantee. Equipment is required to be inventoried every two years. NBRC tracks this through grantee provided documentation: Standard Form 428-S.

Real Property

Real property may be acquired only when authorized by NBRC and when outlined in the budget of the grant agreement. Real property means land, including land improvements, structures, and appurtenances thereto, but excludes movable machinery and equipment.

The donation of land or other real property requires a certified commercial appraisal. A municipal assessment is not an appraisal. The certified commercial appraisal of the land and/or real property must not be older than 18 months. Even if the property is being donated, a certified commercial appraisal is required. An appraisal of the property must have been completed within the past 18 months, and a copy of same provided to NBRC as part of the documentation required for the project to be issued a Notice to Proceed. NOTE: A municipal assessment is NOT an appraisal.

Like equipment, real property must be used for its originally authorized purpose as long as needed for that purpose, during which time the grantee must not dispose of or encumber its title or other interests. Title to real property improved or acquired, equipment, and supplies acquired by the recipient using funds from this agreement vests with the recipient.

To protect the federal interest, when the NBRC investment is for the acquisition of real property a Notice of Federal interest is always required to be filed in the appropriate official records of the jurisdiction where the property is located. When the NBRC investment in real property is for improvements, rehabilitation, construction, etc. and said investment is \$250,000 or greater, a Notice of Federal Interest is also required to be filed in the appropriate official records of the jurisdiction where the property is located. Documenting the interest will alert others of the federal interest, however the federal interest exists even if NBRC's contribution is

less than \$250,000. Property must be used for the originally authorized purpose as long as needed for that purpose, during which time the grantee must not dispose of or encumber its title or the federal interest. The federal interest can be subordinated to the rights of a lender or other third party only with NBRC approval. A subordination agreement must be in writing and preserve the notice of federal interest and the grantee's obligation for its federal share.

The NFI must be recorded and provided to NBRC before requesting a reimbursement of funds under the award. If the project has been issued a Partial Notice to Proceed specific to completion of NEPA and/or Local Development District (LDD) assistance, those authorized costs are eligible to be reimbursed before the NFI is recorded. Once the project receives a Full Notice to Proceed, recordation of the NFI must occur when property is purchased or when construction or renovation begins. A copy of the notarized NFI and proof of recordation must be provided to NBRC before a reimbursement of funds will be authorized under the Full Notice to Proceed. Fees charted for recording or modifying the NFI may be charged to the grant.

The Commission's use of a Notice of Federal Interest (NFI) is a condition to grant funds that protects taxpayer investments in projects involving infrastructure and equipment. The NFI ensures that the use of public funds continue to benefit taxpayers in the ways that were intended, based on the purpose for which the grant was initially awarded. The Commission views an NFI as acting more like a covenant than a lien, as it is not intended to secure the repayment of a debt. Rather, the recipient acknowledges that it holds title to the property in trust for the duration of the federal interest period and agrees, among other commitments, that if there are changes to a project for which funds were awarded or if property or equipment is sold or disposed of, in a manner inconsistent with the purpose of the award the recipient will repay the government the depreciated amount of its original investment. Easements for utility, cable and similar services that benefit the real property and are consistent with the authorized use are not considered an encumbrance. The Commission typically requires a 20-year NFI but can opt to shorten this period if the property is no longer needed for the originally authorized purpose.

Grantees are required to be prudent in the management of property acquired and/or improved with Federal funds. Grantees are also responsible for replacing or repairing property which is willfully or negligently damaged or destroyed. Upon acquisition of real property or completion of the construction or renovation, the grantee must, at a minimum, provide for the same level of insurance coverage as it maintains for other property it owns; or, if it does not own property, adequate to cover the dollar amount of the Federal investment, as required by 2 CFR 200.310.

Real property monitoring

The uniform standards require grantees to submit reports at least annually on the status of real property in which the Federal Government retains an interest, unless the Federal interest in the real property extends 15 years or longer. In those instances where the Federal interest attached is for a period of 15 years or more, the Federal awarding agency or pass-through entity, at its

option, may require the non-Federal entity to report at various multi-year frequencies. Consistent with the requirements, NBRC currently requires grantees to submit the Real Property Status Report SF-429 in which there is a federal interest, at time of project closeout.

A grantee is required to report as required under 2 CFR 200.330. NBRC may require the grantee to report throughout the period of federal interest and reserves the right to conduct an annual inventory of real property.

Upon completion of the construction or renovation, the grantee must, at a minimum, provide for the same level of insurance coverage as it maintains for other property it owns; or, if it does not own property, adequate to cover the dollar amount of the Federal investment, as required by 2 CFR 200.310.

Appendix C of this manual provides a link to the NBRC website with additional NFI resources.

Reporting

Every recipient is required to provide quarterly and annual reports, regardless of whether any project activity has occurred or any requests for reimbursement have been made. *These are not an optional task for grantees.*

Grants awarded prior to FY 24 must submit reports to admin@nbc.gov with the NBRC project number in the subject line. All other grantees (FY 24 and onward) must submit the required quarterly, annual, and closeout documentation within the GMS. See Appendix C for additional guidance. If a grantee has not submitted their required reports, reimbursements will not be processed until the outstanding reports have been filed and the grant is back in programmatic compliance.

Quarterly Reports: SF-PPR

The **Performance Progress Report Standard Form-PPR(SF-PPR)** must be used for quarterly report submissions. The performance narrative must include but is not limited to the following:

1. Project Status:

Planned: defined as projects that have NOT yet received a Notice to Proceed. All activities prior to receiving a NTP should be reported on, including NEPA review process, design and permitting. Projects that have received a Partial Notice to Proceed should classify the project as Planned and report on activities permitted as part of the Notice to Proceed.

In-progress: defined as projects that have received a Notice to Proceed and are actively implementing the project work plan.

Completed: defined as projects that have finished the implementation of a project work plan and are in the final stages of completing reporting, reimbursement requests, and closeout activities. All activities after the closeout process will be defined as completed and may include filing of applicable Notice of Federal Interest or 3-year post award reporting.

2. Description of Project Activities:

The description should include a summary of progress on tasks in the work plan including the status of tasks (not started, in progress/on schedule, not on schedule, completed).

If a task is complete, include a description of the outcomes and explain any differences between expected and achieved outcomes.

If there has not been any activity this quarter, explain why no progress has been made and any expected impacts to the project timeline.

3. Challenges and/or Successes:

This reporting element should include a description of current or potential roadblocks to future progress if applicable. Include any expected impacts to the project schedule.

Similarly, if applicable, this reporting element should include a description of strategies (e.g. techniques, partnerships, community engagement) used to achieve successful project milestones or overcome challenges experienced in the project.

4. Press or media links: Please share links to any articles or public announcements about the project during this reporting period.

Additional PPR guidance, including a video tutorial can be found on the Resources tab of NBRC’s website.

For all awards, reports are due along the following schedule, from date of award year through project closeout. **Reports are required to be submitted even if there has been no project activity:**

Quarter	Reporting Period	Report Due
Q1	October 1 - December 31	January 30
Q2	January 1 - March 31	April 30
Q3	April 1 – June 30	July 30
Q4	July 1 - September 30	October 30*

***SF-425 Annual Federal Financial Report due**

For Spring 2024 grantees, the first required quarterly progress report will be due January 30, 2025, for the period August 1, 2024 – December 31, 2024. The first annual financial report (SF425), for FY24 will be due January 30, 2025, for the period August 1, 2024-September 30, 2024.

For Fall 2024 grantees, the first required quarterly progress report will be due April 30, 2025, for the period January 1 – March 31, 2025. The first annual financial report (SF425) will be due October 30, 2025, for the period October 1, 2024-September 30, 2025.

NOTE: Requests for amendments, including project extensions, should not be made utilizing the quarterly report. Project amendments must be made as outlined in the Changes to a Project section of this manual. **Requests for reimbursement should be submitted to NBRC separate from the submission of a quarterly and/or annual report.**

Annual Financial Reports: SF-425

Financial reports *are NOT* requests for reimbursement. They are reports on the financial status of the project using Standard Form 425. Please do not include any other forms when submitting your SF425. **These reports are due annually and again at project closeout, regardless of the amount of work that has been completed.** For all NBRC grantees, the financial report is due on October 30th for each federal fiscal year (October 1 to September 30) and 45 days after the close of the project - even if the closeout of the project takes place only a month or two after the October 30th date. A template and sample report can be found on the NBRC website.

Closeout Reporting

Closeout documents are required to be submitted within 90 days after completion of the project (which may occur anytime during the performance period) or within 90 days from the end of the performance period, whichever is sooner. There are several items required for project closeout and all forms can be found at [HYPERLINK "http://www.nbr.gov"www.nbr.gov](http://www.nbr.gov). Figure 5 below provides a list of forms and helpful hints for completion.. Figure 5 below provides a list of forms and helpful hints for completion.

Form	Description	Details
SF-270	Final Reimbursement Request	<ul style="list-style-type: none"> • Ensure Total program outlay and federal share are consistent with grant agreement and budget • Check FINAL in box 1.b • Any remaining funds may be de-obligated from the project
SF-PPR	Final Performance Report	<ul style="list-style-type: none"> • Ensure all quarterly reports have been submitted to date • Provide a summary of the ENTIRE project from notice to proceed to completion
SF-425	Final Federal Financial Report	<ul style="list-style-type: none"> • Provide a financial summary of the ENTIRE project from notice to proceed to completion • Project total should include last reimbursement request amount

GPRA	Performance Measures	<ul style="list-style-type: none"> • Final report on performance measures and outcomes at the close of the project and again 3 years after project closeout. • Reference your original workplan
SF-428S (if applicable)	Equipment Inventory	<ul style="list-style-type: none"> • Only required if equipment purchased over \$10k. • Depreciation schedule(spreadsheet) required for EACH item.
SF-429A (if applicable)	Real Property	<ul style="list-style-type: none"> • Document real property purchased with Notice of Federal Interest. • Provide leases if applicable.
Deliverables*	Project Photos, Reports, Service Maps, Final Products	<ul style="list-style-type: none"> • 3-5 photos of final project OR; • Reports/Service Maps/Blogs/Final products • Broadband projects must complete a NTIA questionnaire • A photo release should also be filed with NBRC, a sample of which is found on the NBRC website

*Broadband related projects will be required to complete a data questionnaire in accordance with requirements from the National Telecommunications Administration (NTIA). The questionnaire will be provided to you and must be completed and submitted at closeout along with a broadband service map.

Reimbursements

NBRC grant funds are made available via a reimbursement process. Consistent with 2 CFR §200.334 grantees must maintain supporting documentation (invoices, receipts, payroll records, etc.) for **both** NBRC requested funds as well as expended match and cost share. Records must be retained for three years from the date of submission of the final financial report. Documentation includes anything that is necessary to demonstrate that the funds were spent; costs were incurred, and work was completed. This section covers the timing, completion, and submittal requirements for reimbursement.

Requests for Reimbursements

Commencing September 1, 2024, all NBRC grantees will only be required to submit a SF270 when requesting a reimbursement. While grantees will not be required to submit support documentation with each request, they are required to maintain in their project files, all required support documents for both NBRC requested funds and expended match/cost share. In parallel to this change, NBRC is implementing a standardized desk review process. Please see the Desk Review section of this manual for further guidance.

Timing of Reimbursements

Grantees (except for those funded through partnership with USDA*) may submit requests for reimbursement on their own schedule following these basic rules:

- **Period Covered by the Request (Box 8 of the SF270):** All time periods from the start of the project to closeout must be accounted for and not overlap. If this is your first request, the start date should match your Notice to Proceed date. No expenses incurred, or invoices submitted that reflect dates prior to the Notice to Proceed date are eligible to be reimbursed by NBRC. Please note that a Partial Notice to Proceed may allow reimbursement of pre-approved eligible expenses prior to issuance of a NTP.
- **No Overlapping Time Periods:** For example, do not submit a request for reimbursement from February 1 - March 31 for one amount, and another request for reimbursement from March 1 - April 30. It is the grantee's responsibility to ensure that their records are kept in such a manner that they can appropriately document their costs when funds are needed for the month.
- **No Skipped Time Periods:** For example, if a previous request period ended March 31, your next reimbursement request should begin on April 1.
- **Monthly Dates for Request Period:** Requests for reimbursements should reflect complete months in Box 8 of the SF-270. Do not submit a request for reimbursement for April 5 to April 28 and then another for April 29 to May 15. An appropriate request period for this example would be April 1-May 31.

Projects receiving USDA funds are encouraged to review Appendix A for additional information on timing of requests for reimbursements and other USDA specific compliance.

Desk Review

NBRC's desk review process will mirror our reimbursement process, prior to the September 1, 2024, change. During a grantee's period of performance, a minimum of two desk reviews will be completed. When a desk review occurs, it will be specific to the current reimbursement request only. The grantee will be informed of the NBRC's request for a desk review and will be given a limited period of time to produce the required support documentation. The support documentation required to be produced will be for both the NBRC requested amount and for the match/cost share specific to the pending reimbursement request.

To be best prepared for a Desk Review, Grantees are strongly encouraged to utilize the various reimbursement tools and resources created by NBRC. These include NBRC's Reimbursement Support Document Summary Sheet (or something similar a grantee has created on their own) which is required to be utilized when supporting documentation exceeds 40 pages in length. Keeping detailed records at each request, even when not required to be submitted, will greatly assist a grantee in timely complying with a desk review when it occurs.

NBRC may complete a desk review and/or request more detailed financial reports/documentation at any time throughout the grantee's period of performance. We recognize that some of our grantees may have limited experience/capacity in managing a federal award. These instances, among others, may result in desk reviews being requested more often. This is not intended to target grantees but is done to make certain grantees are keeping records in accordance with NBRC regulations.

NBRC, Inspectors General, the Comptroller General of the United States, or any of their authorized representatives, reserve the right of access to any records pertinent to the federal award, to perform audits, execute site visits, or for any other official use (2 CFR §200.337).

Documentation to Support Desk Review Requests:

There may be a wide variety of ways to demonstrate costs for NBRC requested funds and match funds when a desk review is requested. Some examples include:

- Application and Certification for Payment (AIA Document G702) or other equivalent.
- Receipts for purchase of goods and supplies.
- Payroll records for staff salaries and/or benefits.
- Sign in sheet for volunteers with attached math demonstrating hours volunteered and the process used to arrive at match amount.
- Invoices from selected contractors and/or purchases. **An estimate is not an invoice.*

Supporting documentation should demonstrate the following:

- Dates of the expense fall within the request period (Box 8 of the SF270).
- All costs must be eligible expenses, in alignment with the project's most up-to-date budget (SF424cbw)

NOTES:

- All documentation should be standard record-keeping that the grantee conducts on a regular basis following best practices and accounting of their work.
- Travel costs: Consistent with 2 CFR §200.475, travel costs include transportation, lodging, subsistence and related items incurred by employees of the grantee who are specifically identified as having a role in the project according to the project's budget (SF424cbw). NBRC grantees may charge on a per diem basis that is applied to an entire trip and not to selected days of the trip and in accordance with the entity's written travel reimbursement policies. Travel costs of these officials are allowable when included within the grantee's SF424cbw, when the costs are reasonable and consistent with the grantee's travel policy and must be specifically related to the federal award. Out of state travel and/or commercial air travel are allowable costs when specifically related to the NBRC award. NBRC reserves the right to request a grantee's travel policy for consistency. NBRC also reserves the right to deem costs ineligible for NBRC

reimbursement and/or match/cost share if the costs are unnecessary or excessive in nature, are inconsistent with the grantee's travel policy, and/or are not clearly related to the individual's role in the award or the intended outcomes of the project.

- Meals (including food and beverage costs): NBRC will **only** cover the cost of food and beverages when being purchased by the grantee for the express purpose of hosting a conference or forum held in support of the project. These costs must be clearly outlined in the project budget (SF424cbw).
- The cost of meals (including food and beverage) when incurred by employees or officers of the grantee as part of their travel, are not eligible to be reimbursed by NBRC. When these costs are included as part of a per diem rate under the grantee's travel policy, and the participation of the individual is necessary to the federal award, those costs can be counted toward a grantee meeting the required match/cost share of the NBRC award. NBRC reserves the right to request a grantee's travel policy for consistency. If the grantee does not have a written travel policy, NBRC will defer to GSA statute and their per diem for meals. NBRC also reserves the right to deem these costs ineligible as match/cost share if they are inconsistent with the grantee's travel policy or GSA statute, are unnecessary or excessive in nature, and/or are not clearly related to the individual's role in the award or the intended outcomes of the project.
- The costs of alcoholic beverages, or tips associated with the purchase of food or beverages, are ineligible to be reimbursed by NBRC and are also ineligible to be utilized as match/cost share to the NBRC award.
- Indirect costs must be reflected within the SF424cbw. If a reimbursement that includes indirect costs is flagged for desk review, a Certification of Indirect (F&A) Costs, executed by the project's Authorized Official, must be provided at time of reimbursement whether the grantee is seeking reimbursement of NBRC funds for those costs or utilizing them to meet the match/cost share requirement of the NBRC award.

Completing the SF270

Requests for reimbursement are required to be made using the SF270 Request for Reimbursement form. Please refer to the sample on our website and the below example for assistance in completing the SF270 accurately:

Do the math in the expense tracker tool first.

Step by Step SF270 Instructions by Box Number (example below):

- 1a. Always check “Reimbursement” as NBRC does not advance funds.
- 1b. Always check “Partial”, unless it is your final request, in which you would check “Final”.
- 2. Leave blank.
- 3. This should read Northern Border Regional Commission or NBRC.
- 4. This is your NBRC project number e.g., NBRC22GVT13 or GT-CAT-00014.
- 5. This is your request number. For the first request, put 1, the second request, 2, and so on.
- 8. FROM box: Request #1 will be the Notice to Proceed date. Every subsequent request will begin on the 1st of the month following the end of the last request. No gaps in time are allowed between requests. E.g., If your last request period ended on 5/31/2024, then this box should read 6/1/2024.
- 8. TO box: This date should reflect the end of a month.
- 9. Grantee information as per the ACH on file.
- 10. Payee information if different than the grantee information.
- 11. Use columns (a), (b), and (c) to separate out types of costs, if it's helpful, but it is not necessary. Final amounts should be reflected in “TOTAL” column.

In “TOTAL” column with examples using Project X:

- 11a. Total project costs thus far (columns a + b + c). E.g., \$150,000
- 11b. You should never have program income unless it is documented in your grant agreement.
- 11c. Equal to line 11a. E.g., \$150,000
- 11d. This should always be \$0, as NBRC does not advance funds. E.g., \$0
- 11e. This is the total project costs thus far, equal to line c. E.g., \$150,000
- 11f. This is the **cumulative** amount of expended match funds. E.g., \$75,000
- 11g. This is the **cumulative** amount of NBRC funds requested (line e – line f). E.g., \$75,000
- 11h. Total amount of NBRC funds **requested previously**. E.g., \$25,000
- 11i. This is the amount of NBRC funds you are seeking for this reimbursement request. E.g., \$50,000

Check your math! Work from the bottom up in the TOTAL column in box 11:

Line I + Line H = Line G

Line G + Line F = Line E, Line C, Line A

Line G / Line A should be equal to or less than your reimbursement rate noted in your grant agreement

- 13. Form must be signed and dated by the project’s designated Authorized Official.

Submitting the SF270

Grants awarded prior to FY 24 must submit requests for reimbursement to admin@nbrc.gov with the NBRC project number in the subject line. All other grantees (FY 24 and onward) must submit the required SF-270 and associated project information within the GMS. See Appendix C for additional guidance.

If a grantee has not submitted their required reports, reimbursements will not be processed until the outstanding reports have been filed and the grant is back in programmatic compliance.

Once NBRC receives the request it will be processed, and a staff member will follow up with the grantee if necessary. If there are no issues, the request will be forwarded for the reimbursement to be electronically transferred to the grantee's bank account using the ACH information provided. When the request is processed, the recipient will receive an email acknowledging the request has been processed. A grantee can expect to receive payment within 10 business days*.

Please note processing times may vary based on volume and capacity. **Note: USDA projects are reimbursed on a monthly basis and may take at least 30 days to process.*

How long does it take to receive funds?

All projects should be able to pay their bills within a month of receiving them without anticipating that NBRC will cover costs immediately. Assume for planning purposes that NBRC funds may be received a month after submitting a request for reimbursement. Note that USDA projects are reimbursed on a monthly basis and may take at least 30 days to process.

As a reminder, 5% of the total NBRC award will be held until all project closeout documents are received by NBRC. A grantee's final reimbursement request will not be processed until all required closeout documentation is received.

Changes in a Project

The approved grant agreement and budget establishes the planned parameters of award performance. However, the award provisions are often based upon estimates and projects that may need to be modified once performance begins. Such modifications may involve the time for performances, the scope of the project, and the funding provided. Grantees should not move forward with any project changes without receiving prior approval from NBRC.

All project changes require the completion and submission of an official contract amendment request. Grants awarded prior to FY 24 must submit a Contract Amendment form and required documentation (form available on NBRC's website at www.nbrc.gov) to admin@nbrc.gov with the NBRC project number in the subject line. All other grantees (FY 24 and onward) must submit the request and associated project information within the GMS. See Appendix C for additional guidance.

Grantees should not move forward with any project changes without first receiving NBRC review and approval as such actions may trigger enforcement measures authorized by 2 CFR 200.207 or 2 CFR 200.308. **Refer to Appendix A for USDA project information.**

Types of Changes:

Change in Authorized Official

The NBRC "Authorized Official" is the grantee's executive that has been granted permission via authorized resolution to sign all NBRC investment documents that bind the applicant. At time of application for funding, applicants are required to provide a resolution from the entity's legal authority indicating the name and title of the person they are authorizing. This person is listed on the first page of the grant agreement.

If the Authorized Official changes during the performance period of an award, grantees are required to provide NBRC with:

- Official contract amendment request either utilizing the Contract amendment form (pre 2024) or submitting a project change and required documents within the GMS (2024 and onward)
- Key Contacts Form (pre 2024 grantees only)
- Authorized Official Resolution

While NBRC does not mandate the form for the Authorized Official Resolution, recognizing many entities have their own template, **the resolution must indicate the executive's name and title as well as state their permission to sign all NBRC investment documents that bind the applicant.** Only *one individual* can be the Authorized Official for a project. Examples of legal authorities include select boards and councils for municipalities; commissions for counties; state authorized officials or boards for states; boards of directors, or trustees for nonprofits.

If a grantee wishes for other key grant personnel to be included in project-related correspondence, a Key Contacts Form would also need to be provided for those individuals but does not need to be supported by any type of resolution or other support documentation. As a reminder, only authorized officials may sign NBRC documents that bind the applicant (i.e., grant agreement, SF-270, SF425).

Budget and/or Scope Modifications

No increases to the NBRC award will be made. Any cost overruns are the responsibility of the grantee. In accordance with 2 CFR 200.308, when the federal share of the project costs exceeds \$250,000, NBRC exercises its option to limit cumulative transfers between existing direct cost categories (line items) or grant programs, functions, or activities to ten (10) percent or less of the budget as last approved by NBRC. In accordance with 2 CFR 200.207, NBRC may exercise this option in cases where the federal share of the project is less than \$250,000. As noted above and consistent with 2 CFR 200.308, budget changes that involve revision of the scope of work or objectives of the project (regardless of the grant amount) require NBRC prior approval.

The grant agreement establishes the scope of the project. NBRC has a high degree of flexibility in operating the grant program. To maintain that flexibility, it is imperative that projects are implemented in a timely manner and within the approved budget, scope of work, and intended outcomes that the funds were intended to support, as provided within the application for funding.

When circumstances arise that interfere with the grantee fulfilling the approved scope, a change in scope may be requested. This is a formal process under which the grantee must submit a narrative detailing the proposed scope change and any associated budget modifications, together with confirmation the identified match on the project remains in place. If the timeline/performance period of the project changes because of the scope change, a revised timeline must also be provided.

Changes in scope or objective of the award, whether as a result of the applicant, co-applicant, or subrecipient, require NBRC's written approval in accordance with 2 CFR 200.308. NBRC is a competitive and often over-subscribed program, with applications reviewed, scored, and selected for funding based on their alignment with NBRC and State funding priorities. Change in Scope requires prior written approval of any change in scope/objective of the grant-funded activity after the application for funding is submitted or an award is issued. Scope/objective changes will be considered on a case-by-case basis, provided the change does not negatively impact the competitive process used to recommend NBRC awards. NBRC and/or the State(s) where the project was funded may reject change requests where they believe approval of same changes the scope, outcomes, or impacts of the project and what is being proposed significantly differs from the project that was initially put forth and selected for funding.

The narrative must explain the rationale for adding, modifying, or deleting an activity and explain how such revisions will affect the expected outcomes of the project.

Requests for a budget and/or scope modification should include:

- Official contract amendment request either utilizing the Contract amendment form (*pre 2024*) or submitting a project change and required documents within the GMS (*2024 and onward*)
- Description of project re-scope (what has been completed to date, reason for change, etc.)
- Revised project budget (SF-424cbw) AND budget adjustment summary
- Revised project timeline
- Revised work plan
- Revised match commitment form (if applicable)
- Environmental Review (NEPA) update required including impacts to historic preservation? If yes, provide updated environmental review documentation

Grantees are cautioned against moving forward without prior approval of changes from NBRC. Such action may trigger enforcement steps by NBRC, such as those permitted under 2 CFR 200.208 (imposition of special conditions), and 2 CFR 200.339 (suspension or termination of award). For projects funded through partnership with USDA, there may be extra steps. Please see Appendix A.

Performance Period

If a project cannot be completed within the approved period of performance, an extension of time may be requested. Requests should be made prior to the end of Period of Performance listed in the grant agreement. If the grant agreement is expired no funds can be reimbursed.

Requests for extension should include:

- Official contract amendment request either utilizing the Contract amendment form (*pre 2024*) or submitting a project change and required documents within the GMS (*2024 and onward*)
- Justification of need for contract extension
- Revised project timeline
- Description of project progress to date
- Confirmation budget and scope are not changing
- Confirmation committed match remains in place
- If the scope, budget, or match will be changing, documentation to support those changes must also be provided.

NBRC allows extensions in one (1) year increments. If additional time is being requested, coordination with the State Program Manager (SPM) is required. Subsequent requests will also require coordination with the SPM.

If an extension is not approved, or if more than one extension is granted, and the grantee is unable to complete the project within the timeframe outlined, the grantee risks being excluded from applying for future investment grant rounds.

Other Project Changes

All organization name changes, or non-profit status changes must be reported to NBRC. Requests for organizational changes should include:

- Official contract amendment request either utilizing the Contract amendment form (*pre 2024*) or submitting a project change and required documents within the GMS (*2024 and onward*)
- Updated SF424
- Updated SF-3881 (ACH)
- Updated UEI Form
- Certificate of Good Standing (if grantee is a non-profit)
- IRS Determination Letter (if grantee is a non-profit)
- Key Contacts Form (if name change also results in change to Authorized Official)
- Updated Authorized Official Resolution (if name changes results in change to Authorized Official)

Project Oversight

Northern Border Regional Commission (NBRC) exercises responsible stewardship of Federal Funds in a manner that is transparent and accountable to the public. This approach builds trust in future appropriations and demonstrates the success of the collaborative effort of the Federal Government and the States of Maine, New Hampshire, New York, and Vermont. Oversight of programs and projects is important to ensure that grant agreements are carried out in the manner anticipated, to deter fraud and abuse, and to recommend future policies to promote efficiency with limited dollars. Equally important is the need to tell the successful stories of communities throughout the region and how funds have leveraged investment, public support, and innovation.

NBRC staff will respond to all indications of fraud, waste and/or abuse and will rely on applicable laws and regulations and, if necessary legal counsel, to determine appropriate response actions and remedies.

Under 2 CFR 200.303 grantees must establish, document, and maintain effective internal control over the Federal award that provides reasonable assurance that the recipient or subrecipient is managing the Federal award in compliance with Federal statutes, regulations, and the terms and conditions of the Federal award. It is the grantee's responsibility to become familiar with the requisite obligations that they assume by seeking and accepting public dollars. Nevertheless, mistakes may occur as a result of misunderstandings. These may frequently be resolved without the need for formal corrective actions. NBRC staff will work with grantees to ensure that instances of noncompliance are isolated and unintentional. However, there may be instances where, in the judgement of the NBRC, a formal corrective action plan is warranted. The objective is to bring the grantee into compliance and to minimize disruption to the federally funded project, if possible.

Grantees should be alert to conditions that may represent noncompliance. These include but are not limited to:

Level I - Failure to follow required administrative procedures

Level-I compliance issues include, but are not limited to the following:

- Lack of documentation necessary to justify expenses for reimbursements, including match/cost share and/or desk reviews
- Improperly completing forms and grant agreements
- Incomplete or late quarterly reports
- Incomplete project files
- Consistently missing signatures and dates on documents, or other lack of attention to detail that demonstrates capacity and/or professional limitations
- Failure to notify NBRC when there is a change in key contact information

Level 1 noncompliance will result in project being unable to request NBRC funds until the noncompliance(s) are satisfactorily corrected.

See Enforcement of Compliance below for additional guidance.

Level-II Failure to follow federal statutes, rules, policies and/or the NBRC Grant agreement

Level-II compliance issues include, but are not limited to the following:

- Lack of communication with NBRC and/or the contracted LDD
- Use of funds outside the scope of services outlined within the NBRC grant agreement
- Failure to meet the match outlined within the NBRC grant agreement
- Use of funds, equipment or other resources purchased with NBRC funds to obtain income when not expressly written into the NBRC grant agreement
- Not completing the project within the project timeline as described in the NBRC grant agreement unless a formal written extension has been granted

- Purchase of equipment and/or real property when not explicitly outlined within the NBRC grant agreement
- Incomplete, or failure to attain, the deliverables outlined in the Grantee's application and/or NBRC grant agreement
- Use of funds that are inconsistent with all federal and state laws
- Improper procurement
- Use of funds that in any way influences activities associated with obtaining grants, contracts, competitive agreements, or loans as laid out in 2 CFR 200.450.
- Repeated instances of Level-I noncompliance
- Not following a corrective action plan outlined in response to Enforcement of Level-I noncompliance.

Level 2 noncompliance will result in a project being flagged with a Hold, not eligible to seek reimbursement, and may result in project costs being deemed ineligible for NBRC reimbursement or counted as match/cost share. Repeated Level 2 noncompliance may also result in the payback of NBRC funds.

Consistent and/or egregious acts of noncompliance, in addition to what is noted above, may also result in the project being ineligible to seek NBRC funding for a specific period of time.

See Enforcement of Compliance below for additional guidance.

Enforcement of Compliance

If NBRC determines a Level I or Level II failure as outlined above and the noncompliance is material in its nature or degree, or that work performed under the grant is substandard or performed in any way that violates federal, state, or local law, NBRC may undertake enforcement actions consistent with the requirements of 2 CFR 200.207 and 2 CFR 200.339.

Written notice of any enforcement action will be sent by documented means to the responsible official of the grantee noted in the grant agreement. Enforcement action may include, in progressive order of discipline:

- Impose special conditions in accordance with 2 CFR 200.207.
- Disallow all or part of the cost of the activity or action found to be in noncompliance; disallowed costs will be collected in accordance with the Federal Claims Collection Standards (31 CFR 900).
- Temporarily withhold cash payments pending correction of the deficiency by the grantee.

- Wholly or partly suspend or terminate the Federal award. NBRC is required to report terminations for material failure to comply with award terms and conditions to the Federal Awardee Performance and Integrity System (FAPIS), which may affect future Federal funding for the grantee.
- Determine, based on the risk assessment procedures in 2 CFR 200.206, not to fund a grant application submitted by the grantee.
- Initiate suspension and/or debarment proceedings as authorized under 2 CFR 200.214. This requires NBRC to notify the System of Award Management (SAM) of the issues, which may prohibit other Federal funding to the Grantee in the future for a period of 5 years.

Monitoring

Monitoring by NBRC involves the continuous collection of relevant information about the performance and administration of grantees. Monitoring can be conducted using a variety of techniques including routine communication with grantees, desk review of submitted information and required reports, and site visits.

Site Visits

NBRC may conduct site visits as needed but is not required to do so. The purposes of the site visits may involve enhancing communications with the grantee, reviewing project progress and administrative activities, gathering information that has not been obtained through other means, and providing support and technical assistance.

Prior to the site visit, NBRC staff will contact the grantee and, if needed, provide the checklist that may be used during the visit. When an inquiry is made, all files shall be made available to NBRC or the State where the project was funded. Appendix D provides NBRC's protocol for monitoring and site visits.

Records Retention and Access

Financial records, supporting documentation, statistical records, and all other grantee records pertinent to the NBRC grant award must be retained for a period of three years following submission of the final expenditure report on that award. These records are accessible to NBRC, the Comptroller General of the United States, independent auditors and the States of Maine, New Hampshire, New York and Vermont, independent auditors engaged by the grantee, and any of the duly authorized representatives for the purpose of making audits, examinations, excerpts, and transcripts. In accordance with Executive Order 13642, electronic and machine-readable formats are the preferred method for collecting and storing such records. The rights of access include timely and reasonable access to the grantee's personnel and contractors for the purpose of interview and discussion related to the records. Additional instructions about

exceptions to these general rules and possible extension of the retention period are contained in 2 CFR 200.334.

Dispute and Appeals

A Grantee may appeal any finding of noncompliance and resulting enforcement action. The appeal shall be in writing and contain supporting evidence. It must be sent to NBRC within 30 calendar days of receipt of the notice identified above. All appeals shall be reviewed by the Federal Co-Chair. The Federal Co-Chair shall render a decision to dismiss, amend or uphold the recommendation of NBRC staff. If the Grantee disagrees with the Federal Co-Chair's decision, the same appeal may be submitted to the State Governor's Alternates and a determination to dismiss, amend, or uphold shall be issued by this body. All determinations by the Governor's Alternates shall be considered final decisions of NBRC.

NBRC Contact Information

Place of Record

Northern Border Regional Commission business of record is located at 53 Pleasant Street, Suite 1501, Concord, NH 03301 or admin@nbrc.gov. Any records held at locations other than this will not be considered as part of the record or be received for purposes of processing applications, invoices, communications, requests for reimbursement or other transactions.

Website

www.nbrc.gov

Contacts

Representing the Federal Government

Christopher M. Saunders, Federal Co-Chair (603) 369-3001, ext. 1 | fedcochair@nbrc.gov

Representing the State of Maine

The Honorable Janet Mills, Governor, State Co-Chair

Governor's Alternate to the NBRC: Heather Johnson, Commissioner, Maine Department of Economic Community Development

State Program Manager: Charlotte Mace (207) 624-7448 | charlotte.mace@maine.gov

Representing the State of New Hampshire

The Honorable Chris Sununu, Governor

Governor's Alternate to the NBRC: Taylor Caswell, Commissioner, New Hampshire Department of Business & Economic Affairs

State Program Managers: Ian Davis (603) 419-9709 | ian.m.davis@livefree.nh.gov

Representing the State of Vermont

The Honorable Phil Scott, Governor

Governor's Alternate to the NBRC: Tayt Brooks, Deputy Secretary, Vermont Agency of Commerce & Community Development

State Program Manager: Kristie Farnham (802) 398-5268 | kristie.farnham@vermont.gov

Representing the State of New York

The Honorable Kathy Hochul, Governor

Governor's Alternate to the NBRC: Mark Pattison, Deputy Secretary of State

State Program Manager: Kyle Wilber (518) 473-3694 | kyle.wilber@dos.ny.gov

Northern Border Regional Commission Staff

Rich Grogan, Executive Director, (603) 369-3001, ext. 2 rgrogan@nbrc.gov

Molly Taflas, Deputy Executive Director (603) 369-3001 ext. 4 mtaflas@nbrc.gov

Andrea K. Smith, Program Director, (603) 369-3001 ext. 3 asmith@nbrc.gov

Elizabeth "Liz" Cross, Rural Healthcare Coordinator (603) 369-3001, ecross@nbrc.gov

William Gallagher, Administrative Officer, (603) 369-3001 ext. 5, wgallagher@nbrc.gov

Alison Richard, Marketing Coordinator, (603) 369-3001, arichard@nbrc.gov

Ace Arroyo, Data Analyst, (603) 369-3001, aarroyo@nbrc.gov

Rebecca Dourmashkin, Grant Attorney (603) 369-3001, rdourmashkin@nbrc.gov

Rebecca Olechowski, Budget Analyst (603) 369-3001, rolechowski@nbrc.gov

Casey Haynes, Program Coordinator (603) 369-3001, chaynes@nbrc.gov

Sarah Lang, Capacity Program Coordinator, slang@nbrc.gov

Program Managers 603-369-3001 ext. 4

Adrienne Harrison, Catalyst Program Manager, aharrison@nbrc.gov

Marina Bowie, FEP/T4T/USDA Program Manager, mbowie@nbrc.gov

Program Specialists 603-369-3001 ext. 7

Jon O'Rourke, Senior Program Specialist, jorourke@nbrc.gov

Georgia Cassimatis, Program Specialist, gcassimatis@nbrc.gov

Malana Tamer, Program Specialist, mtamer@nbrc.gov

Lissa Harris, Program Specialist, lharris@nbrc.gov

Vacant, Reimbursement Coordinator

Appendix A: Projects Funded Through NBRC-USDA Partnership

In addition to observing NBRC Administration, Compliance and Monitoring, projects funded through NBRC's partnership with USDA Rural Development must also meet USDA RD compliance. This Appendix is meant as a guide for these projects, to show which portions of the NBRC Compliance Manual grantees must adhere to, and which are amended according to the specific regulations required by USDA Rural Development. Grantees are welcome and encouraged to submit compliance-related questions to NBRC via admin@nbc.gov.

Local Development Districts

All portions of this section apply.

Award Process and Project Initiation

Projects will follow the same Award Process and Project Initiation steps outlined in the "Award Process & Project Initiation" section of the NBRC Compliance Manual, with the following caveat:

Before an obligation of funds (step 2) can be made, grantees must complete and send the following three USDA-required documents to NBRC (as stated in the Grant Agreement).

1. Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion (AD-1048)
2. Assurance Agreement (USDA RD 400-4)
3. Equal Opportunity Agreement (USDA RD 400-1)

Procurement

Projects should follow the procurement procedures outlined in the "Procurement" section of the compliance manual, and projects may be required to submit copies of their procurement documents to NBRC.

Property

All portions of this section apply.

Reporting

All portions of this section apply.

Reimbursements

Projects will follow the same process for reimbursements as described in the "Reimbursement" section of the NBRC Compliance Manual, with the following caveats:

- Under "Timing of Reimbursements", the following amendment applies: Projects planning to submit a request for reimbursement on a given month will be asked to submit their SF270 and backup documentation on or before the third Monday of the month, unless otherwise instructed.

- USDA Projects which have a reimbursement rate listed on their grant agreement will follow the process listed for all grantees. If the reimbursement rate is 100%, then the grantee is not required to show match/cost share until project closeout. Otherwise, the project must comply with the reimbursement rate reflected in their grant agreement and demonstrate required match/costs share as NBRC funds are requested. Failure to satisfy any match requirement by the conclusion of the project may lead to disallowance of federal funds already drawn and spent.

Changes in a Project

All project changes require the completion and submission of NBRC's Contract Amendment Form. Please refer to pg. 37 of this compliance manual for more information. USDA *does not allow* budget re-allocations above 10% within categories of any size or percentage without pre-approval. Any changes above 10% must be approved as part of a budget adjustment with USDA. Please contact admin@nbrc.gov if you seek a budget re-allocation or other project changes.

Project Oversight

All portions of this section apply.

Appendix B: Glossary of Terms

Administrative Requirements: The general practices that are common to the administration of grants, such as financial accountability, reporting, equipment management, and retention of records.

Allocable Cost: A cost that is allocable to a particular cost objective (i.e., a specific function, grant project, service, department, or other activity) in accordance with the relative benefits received. A cost is allocable to a federal award where it is treated consistently with other costs incurred for the same purpose in like circumstances and (1) is incurred specifically for the award, (2) benefits both the award and other work and can be distributed in reasonable proportion to the benefits received, or (3) is necessary for the overall operation of the organization.

Allowable Cost: A cost incurred by a recipient that is: (1) necessary and reasonable for the performance of the award; (2) allocable; (3) in conformance with any limitations or exclusions set forth in the Federal cost principles applicable to the organization incurring the cost as to the type or amount of cost; (4) consistent with regulations, policies, and procedures of the recipient that are applied uniformly to both federally supported and other activities of the organization; (5) accorded consistent treatment as a direct or indirect cost; (6) determined in accordance with generally accepted accounting principles; (7) not included as a cost in any other federally supported award (unless specifically authorized by statute); (8) be adequately documented

Approved Budget: The financial expenditure plan for a grant-supported project, program, or activity, including revisions approved by the NBRC and permissible revisions made by the recipient. The approved budget (SF424cbw, SF424A-D) consists of Federal (grant) funds. An approved budget is a contractual obligation that can only be changed by NBRC in writing through a Grant Agreement Amendment.

Build America Buy America Act (BABAA): Enacted as part of the Infrastructure Investment and Jobs Act (IIJA) on November 15, 2021, established a domestic content procurement preference for all Federal financial assistance obligated for infrastructure projects. The domestic content procurement preference requires that all iron, steel, manufactured products, and construction materials used in covered infrastructure projects are produced in the USA.

The U.S. Department of Commerce is working with the [Made in America Office](#) (MIAO) to coordinate compliance with these procurement requirements. Visit the Made in America Office [website](#) or [NBRC's website](#) for continued BABAA guidance.

Closeout: The process by which NBRC determines whether all applicable administrative actions and all work required under the award have been completed by the recipient and the awarding office.

Cooperative Agreement: A financial assistance support mechanism used when there will be substantial Federal programmatic involvement. Substantial involvement means that NBRC program staff will collaborate or participate in project or program activities as specified in the Notice of Award.

Descoping: Descoping may occur during the amendment process and means the original objectives and/or intended outcomes of a project will no longer be occurring. This may be due to, but not limited to, a reduced award, cost overruns that limit the scope and/or goals of the project, or a change in intended match/cost share that leaves the project with limited resources to complete the project as originally intended.

Direct Costs: Costs that can be identified specifically with a particular project, an instructional activity, or any other institutional activity, or that can be directly assigned to such activities relatively easily with a high degree of accuracy.

Entity Identification Number (EIN): A three-part coding scheme of 12 characters used to identify organizations and individuals. The first character identifies the recipient as an organization or an individual. The next 9 characters are the Internal Revenue Service tax number identification (TIN) for organizations or the social security number (SSN) for individuals. The last 2 characters are a suffix to provide distinction between organizational entities that are assigned a single EIN and those that have more than one EIN. The entities could be subsidiaries, divisions, branches, subdivisions, or other organizational groupings of a major organizational entity.

Equipment: An article of tangible nonexpendable personal property that has a useful life of more than 1 year and an acquisition cost of \$10,000 or more per unit or the capitalization threshold established by the recipient, whichever is less.

Federal Funds Authorized: The total amount of Federal funds obligated by the NBRC for use by the recipient. This is also known as an obligation of federal funds.

Federal Share: The amount, generally expressed as a percentage of total project costs, of financial, property, and other direct assistance provided by the NBRC.

Funding Opportunity Announcement: NBRC's formally issued announcement of the availability of funding through its website and outreach efforts.

Indirect Costs: These costs also are known as “facilities and administrative costs.” An indirect cost rate is the ratio between the total indirect expenses and some direct cost base. There is no universal rule for classifying certain costs as either direct or indirect under every accounting system. A cost may be direct with respect to some specific service or function, but indirect with respect to the Federal award or other final cost objective. Therefore, it is essential that each item of cost incurred for the same purpose be treated consistently in like circumstances either as a direct or an indirect (F&A) cost to avoid possible double charging of Federal awards. Guidelines for determining direct and indirect costs charged to Federal awards are provided in 2 CFR § 200.413 and 2 CFR § 200.414.

NBRC allows a grantee to utilize the de minimis rate of 15% of modified total direct costs (MTDC) unless the entity has or is negotiating a negotiated indirect cost rate from a federal cognizant agency and documentation of same was provided at time of application for federal financial assistance. If applicable, the negotiated indirect cost rate will be noted in the project’s grant agreement. Indicate your Negotiated Indirect Cost Rate (if any) and calculate the indirect costs in accordance with the terms of your approved indirect cost rate and enter the resulting amount in the project budget (SF424cbw).

Within the SF424cbw the indirect costs of the project must be identified. Documentation of indirect cost rates must be provided at time of reimbursement whether the grantee is seeking reimbursement of NBRC funds for those costs or utilizing them to meet the match/cost share requirement of the NBRC award. When a grantee is documenting indirect costs within a reimbursement request, a Certification of Indirect (F&A) Costs, executed by the project’s Authorized Official, must accompany the SF270 (request for reimbursement) during a desk review.

Made in America: Made in America policies are designed to increase reliance on domestic supply chains and ultimately reduce the need to spend taxpayer dollars on foreign-made goods. The Made in America Office (MIAO) will ensure that any waivers from Made in America laws are applied clearly, consistently, and transparently across federal agencies. The MIAO will analyze the information it gathers from waivers to support U.S. manufacturing and more resilient supply chains. By centralizing information on past and pending waivers, we aim to maximize opportunities for U.S. producers to supply goods and services to the federal government.

Additional guidance and resources can be found on the Office of Management and Budget’s Made-In-America website.

Matching or Cost Sharing: The value of third-party in-kind contributions and the portion of the costs of a federally assisted project or program not borne by NBRC. Costs used to satisfy matching or cost-sharing requirements are subject to the same policies governing allowability as other costs under the approved budget.

Non Federal Share: The portion of allowable project costs not borne by the NBRC.

Obligations: The amounts of orders placed, contracts and subawards, goods and services received, and similar transactions by a recipient during a budget period that will require payment during the same or a future budget period. NBRC also considers obligations a commitment and/or expenditure of funds.

Outlays or Expenditures: The charges made to the federally sponsored project or program.

Prior approval: Means the written approval obtained in advance by an authorized official of a Federal agency or pass-through entity of certain costs or programmatic decisions.

Program Income: Gross income earned by a recipient that is directly generated by the grant-supported project, program, or activity or earned as a result of the award.

Project Period: The total time for which support of a project has been programmatically approved. The total project period comprises the initial competitive segment, any subsequent competitive segments resulting from a competing continuation award, and any non-competing extensions.

Real Property: Land, including land improvements, structures, and appurtenances, but not movable machinery and equipment.

Reasonable Cost: A cost whose nature or amount does not exceed that which would be incurred by a prudent person under the circumstances prevailing when the decision was made to incur the cost.

Recipient: The organization or individual that receives a grant or cooperative agreement award from NBRC and is responsible and accountable for the use of the funds provided and for the performance of the grant-supported project or activity. The recipient is the entire legal entity even if a particular component is designated in the Grant Agreement. The term includes “grantee.”

Reimbursement Rate: This rate is dictated by the project’s location and whether it is located in a county that is designated as Distressed, Transitional or Attainment.

Distressed: Eligible for 80% funding and require a 20% match

Transitional: Eligible for 50% funding and require a 50% match

Attainment: NBRC is not allowed to fund projects within an attainment county unless the project is:

1. Within an “Isolated Area of Distress”. An Isolated Area of Distress are municipalities that have high rates of poverty, unemployment, or outmigration. A project in an Isolated Area of Distress is eligible for 50% funding and require a 50% match.

2. Multi-County or Multi-State project. A project within or that affects an Attainment County can be funded if it is part of a multi-county or multi-state project that includes at least, one other Distressed or Transitional NBRC county. The required match will be the average of all counties where the project is taking place.
3. The applicant and/or co-applicant is located within an Attainment County, but not in an Isolated Area of Distress, or located outside of NBRC's service area but within a member State (ME, NH, NY & VT) who can demonstrate that their project will bring significant economic benefits to NBRC Distressed or Transitional Counties. Applicants/Co-Applicants who believe their project meets these requirements must apply for and be approved for a Significant Benefit Waiver. An entity required to submit a Significant Benefit Waiver must submit same, together with documentation demonstrating how the project will bring economic impacts to NBRC's Distressed and/or Transitional counties by the programmatic deadline imposed. The Significant Benefit Waiver request must be approved by a majority of the voting members of the Commission (Federal Co-Chair and four Governor's alternates) to be considered eligible to submit an invitation to apply for funding. If an applicant and/or co-applicant is required to submit a Significant Benefit Waiver and supporting documentation and does not do so by the programmatic deadline, the preapplication will be considered ineligible for further consideration. The match/cost share rate for these projects will be determined based on where the majority (more than 50%) of the NBRC funds will be invested.

Significant Rebudgeting: A threshold that is reached when expenditures in a single direct cost budget category deviate (increase or decrease) from the approved budget amount for that budget category for that budget period by a specified amount. Significant rebudgeting is one indicator of change in scope.

Subaward: Financial assistance in the form of money or property in lieu of money provided under an award by a recipient to an eligible subrecipient (or by an eligible subrecipient to a lower tier subrecipient). The term includes financial assistance when provided by any legal agreement, even if the agreement is called a contract, but does not include either procurement of goods or services or, for purposes of this policy statement, any form of assistance other than grants and cooperative agreements. The term includes consortium agreements.

Subrecipient: An entity that receives a subaward from a recipient or another subrecipient under an award of financial assistance and is accountable to the recipient or other subrecipient for the use of the Federal funds provided by the subaward. The NBRC grant recipient must prepare a subaward agreement to govern the programmatic and administrative activities of the subrecipient. The subaward agreement must contain the data elements identified in 2 CFR 200.332(a) and incorporate applicable provisions of agreement including those identified in the applicable Statement of Assurances SF424B or SF424D. The recipient shall carry out mandatory oversight and enforcement actions as outlined in 2 CFR 200.332(d) and (f) and may carry out discretionary oversight actions as outlined in 2 CFR 200.332(e). If your project includes a subaward component, please contact NBRC staff prior to making such awards.

Supplies: Personal property other than equipment, intangible property, and debt instruments. The category of “supplies” includes items that could be considered equipment, but do not meet the threshold definition.

Terms and Conditions: All legal requirements imposed on a grant by the NBRC, whether based on statute, regulation, policy, or other document referenced. In addition to general terms and conditions, the grant agreement may include other conditions that are considered necessary to attain the award’s objectives, facilitate post-award administration, conserve grant funds, or otherwise protect the Federal government’s interests.

Unallowable Cost: A cost specified by law or regulation, Federal cost principles, or term and condition of award that may not be reimbursed under a grant and may not be counted as match.

Unique Entity Identifier: The UEI is a 12-character alphanumeric ID issued by the System for Award Management (SAM) to identify businesses and other entities that do business with the federal government. The UEI replaced the DUNS number as the authorized identifier for the federal government. An NBRC grantee must have a UEI number on file to be issued an initial or amended grant agreement.

Appendix C: Resources, Forms, and Templates

Grantees awarded NBRC funding prior to FY 2024 will utilize admin@nbrc.gov for all project communications, requests, and reporting. Grantees awarded NBRC funding in FY 2024 and onward are required to utilize NBRC’s Grants Management System (GMS) for all communications and management of project support documentation. Required support documents consist of both templates provided within NBRC’s Grants Management System (GMS) and documents an entity must complete and upload to the GMS. It is the grantees responsibility to ensure the project record is up to date and remains compliant with all NBRC grant regulations and requirements during the entire performance period as outlined within the grant agreement.

Resources, forms, templates, and GMS guidance required for project administration can be found on the NBRC website here:

<https://www.nbrc.gov/content/administration>

Grant Administration

- 2 CFR 200-Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards
- Grant Administration Compliance Manual
- Key Contact Form
- Authorized Official Resolution Info. & Samples
- Volunteer and In-Kind Match Spreadsheet
- NBRC Form 1002 - Matching Funds Form
- Sample LDD Contract
- Contract Amendment Form
- National Environmental Protection Act (NEPA)
- Indirect Cost Rate Certification
- Notice of Federal Interest
- Media Release Form
- Expense Tracker (Reimbursement tool)
- Workplan Sample
- Closeout Documentation
- Closeout Checklist
- Workplan Sample
- Closeout Checklist
- Closeout Documentation
- GPRA Close out Form

Standard Forms

- SF-270 - Request for Reimbursement
- Sample SF-270
- Reimbursement Supporting Document Summary Sheet and Instructions
- SF-3881 ACH Vendor/MISC. Payment Enrollment Form
- SF-424cbw-Budget
- Sample SF-424cbw
- SF-425 - Financial Reporting Form
- Sample SF-425
- SF-425 How-To Video
- SF-428 Tangible Personal Property Report
- SF-428S Supplemental Sheet
- SF-429-A Real Property Status Report
- SF-PPR Performance Progress Report
- SF-PPR Guidance/How-to Video

Appendix D – Community Site Visit Protocols

Overview

The Northern Border Regional Commission (NBRC) conducts programmatic reviews relevant to the performance and administration of its grantees. This process allows input from NBRC grantees to both improve communications and enhance programming efforts. This programmatic review will be conducted through a variety of techniques, including routine communications with grantees, desk reviews to determine project status, grant activities and programmatic support, as well as virtual meetings (ZOOM, Microsoft Teams, etc.) site review and, when allowed and appropriate, in-person meetings.

Purpose

NBRC's programmatic review is designed to accomplish the following objectives:

- Demonstrate the effectiveness of the funding
- Provide an opportunity for NBRC to highlight projects
- Programmatic support
- Grant compliance
- Timely and successful project completion

How will it work?

NBRC staff will randomly select a sample of projects, some will be in process, some will have been closed out, as well as some projects that have been closed out for at least three years. The three-year lag time allows time for the Grantee's performance measures to evolve, which will allow NBRC to measure project outcomes more accurately.

NBRC will determine, on a case-by-case basis, how the review will be conducted: Options include, via phone, virtual meeting or as a site visit*, and convey this information to the Grantee. NBRC staff will contact the Grantee and explain the project that has been selected for review, providing details, and sharing a copy of NBRC's Programmatic Review packet. NBRC will work with the Grantee to establish a convenient meeting date and time. NBRC retains the right to arrive on site unannounced, this includes but not limited to unobtrusive observation and/or unplanned site inspection. Unscheduled visits will typically be in relation to construction projects/sites; sensitivity of the project and/or site will be taken into consideration.

If the review requires follow-up, NBRC staff will work with the Grantee to complete those activities. If those activities require additional technical assistance or a project re-scope, NBRC staff will coordinate efforts to provide needed resources with our local, regional, and State partners.

For more information on NBRC's Programmatic Review process, please contact NBRC Staff members Jon O'Rourke, Senior Program Specialist, at jorourke@nbrc.gov or Andrea Smith, Program Director, at asmith@nbrc.gov.

****In-person site visits will only occur when necessary and appropriate.***

*****If you or your organization would like to have an NBRC staff member visit your site for a groundbreaking, highlight your project or have technical questions that require in-person visitation, please contact us via email here: admin@nbrc.gov***

ACKNOWLEDGMENT OF RECEIPT

My signature below indicates that I am the Authorized Official designed to act on behalf of the entity awarded funding, as referenced below. My signature also acknowledges I have received and reviewed NBRC's Grant Administration and Compliance Manual.

I have read and understood the contents of this Manual, as well as any future updates to the manual, and will act in accordance with the policies and procedures therein as a condition of my NBRC Grant award.

I also understand that the NBRC may revise, supplement, or rescind policies, procedures, or benefits described in the Manual, with or without notice.

Name of Grantee:	<input type="text"/>
NBRC Grant #:	<input type="text"/>
Signature of Authorized Official:	<input type="text"/>
Print Name:	<input type="text"/>
Title of Authorized Official:	<input type="text"/>
Date:	<input type="text"/>